



THE REPUBLIC OF UGANDA

**LOCAL GOVERNMENT
MANAGEMENT OF SERVICE
DELIVERY
PERFORMANCE ASSESSMENT - 2020**

DRAFT NATIONAL SYNTHESIS REPORT

February, 2021

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Acronyms/Abbreviations

AO	Accounting Officer
APA	Annual Performance Assessment
AWP	Annual Work Plan
BFP	Budget Framework Paper
BoQs	Bills of Quantities
BTI	Budget Transparency Initiative
CAO	Chief Administrative Officer
CC	Contracts Committee
CB	Capacity Building
CD	Capacity Development
CFO	Chief Finance Officer
CTL	Cluster Team Leader
DDEG	Discretionary Development Equalisation Grant
DEO	District Education Officer
DEC	District Executive Committee
DES	Directorate of Education Standards
DHO	District Health Officer
DHT	District Health Teams
DLG	District Local Government
DPs	Development Partners
DPU	District Procurement Unit
DSC	District Service Commission
DWO	District Water Officer
EIAs	Environmental Impact Assessments
EMIS	Education Management Information System
ESM	Environment and Social Management
ESMP	Environment and Social Management Plan
FDA	Fiscal Decentralisation Architecture
FDS	Fiscal Decentralisation Strategy
FD-SC	Fiscal Decentralisation Steering Committee
FD-TC	Fiscal Decentralisation Technical Committee
FY	Financial Year
GAPP	Governance Accountability Participation Programme
GAPR	Government Annual Performance Report
GoU	Government of Uganda
HMIS	Health Management Information System
HoD	Head of Department
HRM&D	Human Resource Management and Development
HSD	Health Sub-district
HUMC	Health Unit Management Committee
IFMIS	Integrated Financial Management Information System
IGFT	Intergovernmental Fiscal Transfer
IGFTR	Intergovernmental Fiscal Transfer Reforms
IPF	Indicative Planning Figure
LG	Local Government
LG FAR	Local Governments Financial and Accounting Regulations
LGFC	Local Government Finance Commission
LGPA	Local Government Performance Assessment
LGPAM	Local Government Performance Assessment Manual
LGPATF	Local Government Performance Assessment Task Force

LLGs	Lower Local Governments
LGPIP	Local Government Performance Improvement Plan
MDAs	Ministries Departments and Agencies
M&E	Monitoring and Evaluation
MEO	Municipal Education Officer
MHT	Municipal Health Team
MIS	Management Information System
MoLHUD	Ministry of Lands Housing and Urban Development
MLG	Municipal Local Government
MoFPED	Ministry of Finance, Planning and Economic Development
MoES	Ministry of Education and Sports
MoH	Ministry of Health
MoLG	Ministry of Local Government
MoWE	Ministry of Water and Environment
MoPS	Ministry of Public Service
MTEF	Medium-Term Expenditure Framework
NDP	National Development Plan
NMS	National Medical Stores
NPA	National Planning Authority
NWR	Non-wage Recurrent
OAG	Office of the Auditor General
OBT	Output Budgeting Tool
ODI-BSI	Overseas Development Institute - Budget Strengthening Initiative
O&M	Operation and Maintenance
OPAMS	On-line Performance Assessment Management System
OPM	Office of the Prime Minister
OSR	Own Source Revenue
OTIMs	Online Transfer Information Management System
PAC	Public Accounts Committee
PBB	Program Based Budgeting
PBS	Programme Budgeting System
PDU	Procurement and Disposal Unit
PEAP	Poverty Eradication Action Plan
PFM	Public Finance Management
PFMA	Public Finance Management and Accountability Act
PforR	Program for Results
PHC	Primary Health Care
PMs	Performance Measures
PPC	Physical Planning Committee
PPDA	Public Procurement and Disposal of Public Assets Authority
PRDP	Peace, Recovery and Development Plan for Northern Uganda
PS	Permanent Secretary
PWDs	Persons with Disabilities
QA	Quality Assurance
QBPR	Quarterly Budget Performance Report
SMC	School Management Committee
STL	Sub-Team Leader
TEC	Technical Evaluation Committee
TPC	Technical Planning Committee
TOR	Terms of Reference
TSU	Technical Support Unit
UAAU	Urban Authorities Association of Uganda

UBOS	Uganda Bureau of Statistics
ULGA	Uganda Local Government Association
USMID	Uganda Support to Municipal Infrastructure Development
WSCs	Water and Sanitation Committees
WSS	Water Supply and Sanitation

Foreword

The 2020 Local Government Performance Assessment (LGPA) has been revised and its framework improved as a whole. After 3 years of implementation of the assessment, there has been a need to refine some of the indicators and update them based on previous lessons learned. Therefore, a new assessment framework to incentivize improved management and service delivery has been developed. Accordingly, the assessment is now referred to as the Local Government Management of Service Delivery (LGMSD) Performance assessment. This is the first edition under the revised framework.

The assessment guided by the LGMSD Manual was conducted between October – December 2020 with involvement of the appointed Task force, relevant Ministries, Departments and Agencies (MDAs), Local Governments and Development Partners. This report provides findings on performance of Local Governments, identifies issues constraining service delivery in Local Governments and proposes recommendations to address them. The focus is on ensuring that resources transferred to LGs are objectively distributed to finance local and national priorities and are duly accounted for. To achieve the above, Government designed a system for assessing the performance of LGs to establish adherence to budgeting and accountability requirements, as well as compliance to crosscutting and selected sector systems and processes.

The revised assessment has been improved to include a number of reforms some of which include; introduction of; Minimum conditions (seen as core performance indicators) and performance measures (sectoral assessments) and Micro scale irrigation Performance area; Also in order to directly measure service delivery, the assessment has been improved to include; indicators such as measuring pass rates for UCE and UACE, population accessing health care services among others. The assessment has also been improved to include Line Ministries, Departments and Agencies which will be assessed in order to check their performance in oversight, technical support and capacity building to LGs.

Overall, the 2020 assessment results indicate a 36% average performance of Local Governments in both minimum conditions and performance measures. The low performance in most LGs has been attributed to poor performance in the core performance indicators which largely focus on staffing and environmental and social safeguards which greatly determine the overall score.

My office extends special gratitude to the Local Government Performance Assessment Task Force (LGPATF), Ministries, Departments and Agencies (MDAs) and Local Government representatives who contributed to the design of the LGPA system, and participated in the assessment and reviewing of the results. I also wish to appreciate the Assessment and Verification Firms which were contracted to conduct the assessment and quality assurance tasks.

Finally, Office of the Prime Minister acknowledges the financial and technical support from the UK Aid/ODI-BSI and the World Bank towards the design and implementation of the Local Government Performance Assessment.

I call upon all Local Governments and stakeholders to put to good use the findings and recommendations herein, so that they can contribute to the efforts of improving

LG performance and service delivery. I also urge MDAs to carry out their respective institutional roles of providing the required support and capacity building to Local Governments for a better coordinated and accountable Government.

For God and My Country

Kaima Godfrey

For PERMANENT SECRETARY

Executive Summary

Introduction

This report presents the synthesized results from the Local Government Management Of Service Delivery Performance Assessment (LMSD) for 2020; conducted between October - December 2020¹. The 2020 LGMSD assessment is the first edition under the new revised assessment framework.

The LGMSD has two dimensions i.e; (i) Minimum conditions(MCs); (seen as core performance indicators) which focus on key bottlenecks for service delivery and safeguards management. ii) Performance Measures (PMs) which are sectoral assessments and will be used to evaluate service delivery in the districts/Municipalities as a whole.

Table 1: *No. of LGs assessed is indicated in the table below;*

No. of LGs Assessed	District Local Governments (DLGs)	134
	Municipal Local Governments (MLGs)	19
	Total Local Governments	153

The assessment for 2020 was conducted in 153 of the 175 LG Votes (District and Municipal Local Governments), of which 134 are DLGs and 19 are MLGs that were operational as at July, 2019. In addition to this, 22 MLGs were assessed under the Uganda Support to Municipal Infrastructure Development (USMID) program in the areas of Education and Health, which results are presented in a separate report (due to varying timing of the assessments).

The assessment results will be used to inform, among others: allocations of development grants for FY 2021/22, and the Government Annual Performance Report (GAPR) for FY 2020/21. The results will also be used to devise strategies for redress of identified areas of weakness at both LG and MDA levels.

Overview of the LGPA Results

Summary of the Key Findings

The overall key findings from the assessment are presented below. The details are presented in the main report (PART B) and in LG specific reports (which are up-loaded and accessible in OPAMS:<http://budget.go.ug/budget/LGPAs> and on the Office of the Prime Mminister website: <http://opm.go.ug/monitoring-and-evaluation/>

Overview of the results for Minimum Conditions and Performance measures

The overall performance for all LGs assessed in 2020 across the four dimensions was only 37% with Education scoring 44%.

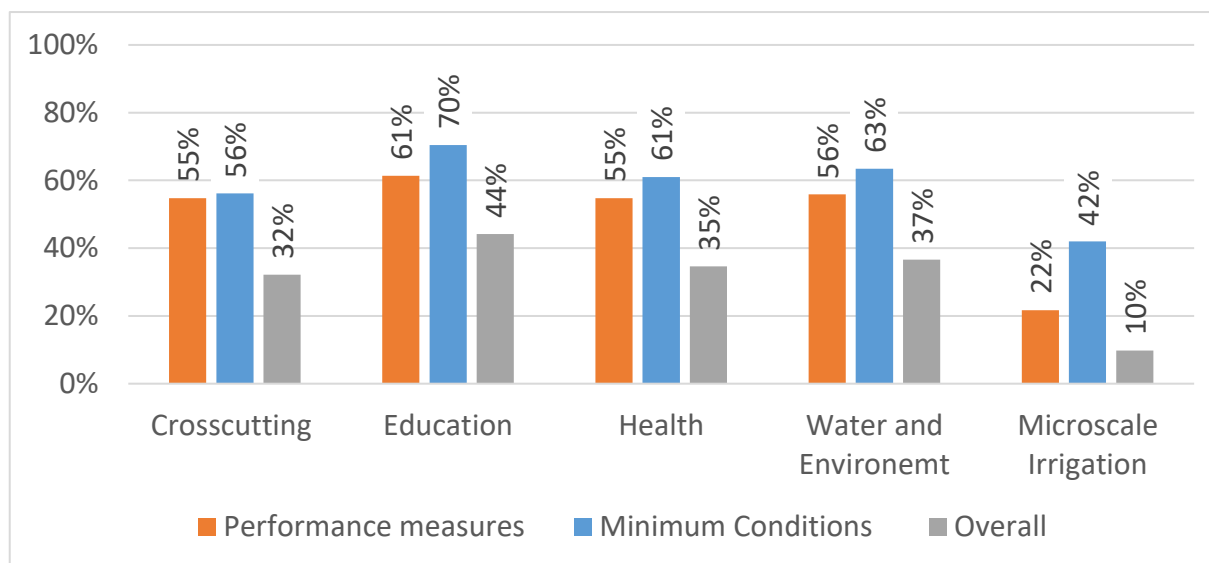
The overall best performers include; Ibanda district scoring 82%, followed by Kabalore and Isingiro districts (79%), Rubanda and Rubirizi districts scoring 72% and 68% respectively.

The worst performers on the other hand were; Bugweri district (5%), Madi-Okollo district (7%),

¹ The audit results for audit of FY 2019/20 were incorporated as the last part of the LG PA in January 2021

Karenga (10%) while Abim and Kaabong districts each scored 11%.

Figure 1: Average Score per Assessment Area for MCs and PMs



No. of LGs assessed = 153

Tables 2 and 3 below show the top 10 and the bottom 10 performing LGs in the 2020 LGPA, including their ranks and scores.

Table 2: Top 10 Performing LGs in 2020

Vote Name	Rank LGPA 2019	Score LGPA 2019
Ibanda District	1	82%
Kabarole District	2	79%
Isingiro District	2	79%
Rubanda District	4	72%
Rubirizi District	5	68%
Ngora District	6	66%
Mbarara District	7	65%
Masindi Municipal Council	7	65%
Mpigi District	9	64%
Bushenyi- Ishaka Municipal Council	10	62%

Table 3: Bottom 10 Performing LGs in 2020

Vote Name	Rank LGPA 2020	Score LGPA 2020
Agago District	144	15%
Obong District	144	15%
Pakwach District	144	15%
Alebtong District	144	15%
Nakaseke	148	14%
Kaabong District	149	11%
Abim District	149	11%
Karenga District	151	10%
Madi-Okollo	152	7%
Bugweri District	153	5%

PART A: INTRODUCTION

1.0 Background and Overview

1.1 Structure of the Synthesis Report

This Local Government Management of service delivery Report 2020 is structured into four parts as described below:

Part A presents the introduction that describes the background and overview of the LGMSD assessment, the major changes in the assessment, the objectives and dimensions of the assessment and process through which the LGPA exercise was conducted. It also highlights how the results will be used and their implications on stakeholders including Local Governments, line Ministries and LG accounting officers.

Part B presents the LGPA results for all the areas assessed, and these include: (i) Cross cutting minimum conditions and performance measures(ii)Education minimum conditions and performance measures; (iii) Health minimum conditions and performance measures; (iv) Water and Environment minimum conditions and performance measures; and (v) Micro scale irrigation minimum conditions and performance measures. For each of the areas assessed, a summary of the thematic performance areas has been given including the maximum score of each area; overall results have been presented, results per thematic area discussed and conclusions and major recommendations for each assessment area presented.

Part C provides the key emerging issues and overall conclusions and recommendations from the assessment.

Part D presents the annexes which include; league tables for all the assessed LGs indicating their ranks and overall scores as well as each LG's compliance level to the minimum conditions and average score in each of the performance measures.

1.2 Background to the Local Government Performance Assessment

The Constitution of the Republic of Uganda and the LG Act Cap 243 mandates Local Governments (LGs) to deliver a wide range of services to citizens. To perform their mandates, LGs require effective systems, processes and resources (human, capital, financial etc.). Whereas several efforts have been put in place to assess, support, and finance LGs, the systems, procedures and effectiveness of LGs in service delivery need to be improved. For example, there is need to improve LG staffing levels, enhance their local revenue generation capacities, enhance inspection and monitoring, and enhance accountability to citizens.

In light of the above, Government embarked on reforms to finance LGs, to enable them effectively deliver the mandated services. Among the reforms is the Intergovernmental Fiscal Transfer Reform that started in FY 2014/15. The Government's Intergovernmental Fiscal Transfers Reform Program focuses on three main objectives;

- a. Restore adequacy in financing of decentralized service delivery;

- b. Ensure equity in allocation of funds to LGs for service delivery; and
- c. Improve the efficiency of LGs in the delivery of services.

Accordingly, the LG Performance Assessment system is aimed at attaining the third objective of the Intergovernmental Fiscal Transfer Reform by providing incentives for improved institutional and service delivery performance of Local Governments.

1.3 Objectives of the LG Performance Assessment

The overall objective of the Local Government Performance Assessment (LGPA) system is to promote effective behavior, systems and procedures in order to improve LG's administration and service delivery. The specific objectives of the system include;

- a) Provide incentives and promote good practice in administration, resource management, accountability and service delivery through rewarding and sanctioning good and bad practices respectively.
- b) Contribute to the identification of LG functional capacity gaps and needs to serve as a major input in the performance improvement (institutional development/strengthening) plans and strategies by the LGs as well as Ministries, Departments and Agencies.
- c) Contribute to the general LG Monitoring and Evaluation (M&E) system by providing (i) Information to LGs for use in making management decisions that are intended to enhance their performance; and (ii) inputs to other M&E and assessment systems such as the Government Annual Performance Report (GAPR) and various sector/subject specific assessments and M&E systems.

1.4 Performance measures assessed in the Local Government Management of service delivery Assessment

The assessment of the Local Management service delivery assesses 3 levels under the improved framework; these include

- Level 1; focuses on service delivery facility and LLG performance; however; the assessment process for this is still being developed.
- Level 2; focuses on Local Management of service delivery; this level specifically looks at the following;
 - i) Minimum conditions; (seen as performance core indicators); which focus on key bottlenecks for service delivery and safe guard management.
 - ii) Performance measures; which are sectoral assessments; and will be used to evaluate service delivery in the districts /municipalities as a whole and for some areas aggregating performance information from facilities and lower local Governments(LLGS) and assessing compliance with the performance reporting and improvement support.

- Level 3; focuses on Central Government(CG) management of service delivery; in order to check performance of CG in oversight, technical support and capacity building to LGs.

It should be noted that this particular assessment focuses on level 2 and level 3 which is the Local Government Management of service delivery and CG management of service delivery respectively. This National Synthesis Report therefore presents the findings from the review of minimum conditions and performance measures under the performance areas of crosscutting, Water, Health, Education and Micro Scale Irrigation across 153 Local Governments, including 134 districts and 19 Municipal Local Governments. However, the assessment results for Central Government are presented on a quarterly basis and will not be included in this report.

1.5. Reforms in the Assessment

Overtime, Government has noted that to address the existing constraints to the delivery of quality services to citizens requires not only increasing adequacy and equity of transfers but also strengthen central Government oversight and support and, capacity of Local Governments in the management of service delivery and service delivery performance at the facility level. As such a number of reforms based on core design principals for the assessments of LG performance assessment systems are evident in the revised framework and some of which include; revising the assessment to include minimum conditions as a replacement of accountability requirements, Introduction of Micro Scale Irrigation performance area, introducing new indicators to measure service delivery such as pass rates for PLE and UCE and assessment of CG management of service delivery to check performance of CG in oversight, technical support and capacity building to LGs among others.

2.0 The Assessment Process

2.1 Preparation for the LGPA Exercise

The LGPA process has been carefully designed and rigorously implemented in a clear and sequenced manner to ensure credible assessment results. The process is guided by the LGMSD Manual that was revised in 2020, in close consultations with a wide range of stakeholders from central and lower level Government as well as previous assessors. The printed version of the LGMSD 2020 was disseminated to LGs, and logins were provided to enable them access the Online Performance Management System (OPAMS) where the manual and the reports are always uploaded for easy access. The assessment is coordinated by the Office of the Prime Minister (OPM), the chair for the Local Government Performance Assessment Taskforce (LGPAT).

2.1.1 Preparation of the LGs for the LGMSD

OPM and MoLG officially communicated to the LGs about the LGPA exercise through an announcement in the Newspapers, telephone calls and email. The Taskforce provided technical support and guidance during the assessment, while acting as the link between the assessors and LGs. The LGPA Taskforce also conducted an online training of LGs on the use of the Manual in Oct, 2020.

2.1.2 Contracting and Training of the Assessment Firms and Quality Assurance firms

The LGPA taskforce conducted a comprehensive training for both the assessment and independent Verification teams before the conducting the assessment. To ensure neutrality and quality of the process, the LGPA was contracted out to private firms, namely; Pazel Conroy Consulting Limited (Northern Cluster); Promote Uganda Limited (Central Cluster) and UPIMAC Consultancy Services Ltd (Eastern and Western Clusters).

For quality assurance of the exercise and the results, Executive Results Consults Ltd was contracted to; i) verify and confirm assessment of sampled LGs in accordance with the performance indicators in the manual. ii) assess the degree of adherence to the LG MSD manual (2020) by the LG PA teams; and iii) raise inconsistency issues in the implementation of the LG PA with the assessment team, quality assurance team and OPM, in order to address the gaps and secure the quality and validity of the results. The assessment and QA firms were trained and oriented on 26th -28th October, 2020

The training focused on key areas such as; background and objectives of the LG performance assessment system; interpretation of the LGMSD indicators in the Manual, assessment procedures, as well as procedures for compiling the LG specific reports including use of the OPAMS for data reporting and analysis. The trainers also emphasized effective coordination and communication for timely execution of the assignment.

During the training, the assessment teams i) developed checklists for data collection for each thematic area and exit protocol for LGMSD assessment visits; ii) discussed and agreed on the data collection arrangements; iii) practiced generating the LG assessment reports using OPAMS

and; iv) discussed and agreed on the logistical and administrative arrangements for fieldwork.

2.2 The LGPA Exercise

2.2.1 Team composition and organization

The Assessment was conducted by 12 sub-teams, each with 8 assessors. Each of the assessors had an area of specialization corresponding to the thematic/sector areas to be assessed. Each of the 12 sub-teams was coordinated by a Sub-Team Leader (STL). The 3 sub-teams within each region were headed by a Cluster Team Leader (CTL).

2.2.2. National level data collection

Each team obtained and reviewed various documents submitted by the LGs to the National MDAs prior to the field visits, to assess compliance to accountability requirements and some of the performance measures.

The sector specialists visited the Office of the Internal Auditor General in MoFPED; the Office of the Auditor General (OAG); Ministry of Lands Housing and Urban Development (MoLHUD); Ministry of Public Service (MoPS); Ministry of Local Government (MoLG); Ministry of Education and Sports (MoES) including the Directorate of Education Standards (DES); Ministry of Health (MoH) and Ministry of Water and Environment (MoWE). This was done between 16th and 18th October, 2019.

2.2.3 LG level data collection

As guided by the Manual, two days were allocated to each LG for data collection and reporting. The process involved a courtesy call to the District Chairperson/Mayor, the Resident District Commissioner (RDC) and an introductory/entry meeting with the Technical Planning Committee (TPC). The meeting was used to introduce the Assessment Team (AT), present an overview of the assessment process, data requirements, timelines, and to seek cooperation and participation of all the key LG staff in the exercise.

Data collection was in strict adherence to the LGMSD Manual which guided document review and site visits. On the second day in each LG, the AT conducted a wrap-up/debriefing meeting with the TPC of the LG, to provide their observations and feedback on the assessment. The LG data collection was undertaken from 1st November to 18th December, 2020 across the country as per the schedule that was officially communicated to the LGs.

2.2.4 Compilation of LG-specific reports

Data compilation and the production of assessment reports were undertaken concurrently. At the close of each fieldwork day, the assessors held a review meeting to appraise each other on the status of data collection. This was followed by data entry into the OPAMS system. The CTLs continuously supervised sub-teams to ensure that the assessment was conducted in strict adherence to the LGPAM. When the assessors completed uploading of their assessments to the OPAMS, the CTLs provided QA by reviewing all reports before submitting them as complete.

2.3 LGPA Spot Checks

2.3.1 Sampling of LGs

As part of the overall QA of the process, the LGPA Task Force conducted comprehensive spot checks of the LGPA exercise in 36 Local Governments.

2.3.2 Spot check process

The spot checks took place from 1st November to 18th December, 2020. They were undertaken by sub-teams of LGPAT members. Each of these sub-teams had three members, one of whom was the team leader. The LGPAT spot checks took place concurrently with the assessment. Prior to the spot checks, the LGPAT developed a checklist for data collection and agreed on the logistical arrangements coordinated by OPM.

At each LG, the LGPAT held a meeting with the Chief Administration Officer/Town Clerk to introduce themselves and the purpose of the exercise. The LGPAT cross-checked the availability and performance of the assessors and attended some introductory and exit meetings with the assessors.

2.3.3 Compilation of LG specific spot check reports

At the end of the spot checks, each of the LGPAT teams prepared LG specific spot check reports, and submitted their reports to the LGPA Secretariat for consolidation. The reports indicated that the assessment of LGs was generally satisfactory and followed the ToRs for the assignment as stipulated in the Manual.

The Taskforce observed that the overall process and assessment exercise was well coordinated and implemented. All the seven specialists assigned to each of the 12 sub teams were available and reported to LGs on the scheduled dates. There was compliance with the two days assigned to each Local Government and the assessors sampled projects and facilities to verify data collected from the LG level.

Majority of the LG staff appreciated the exercise and the level of professionalism exhibited by the assessors. Apart from the misinterpretation of some of the performance measures by the assessing firms², LGs appreciated them for being comprehensive. In addition, majority of the District staff were physically available for the LGPA. 2.4 LGPA Quality Assurance Process

A comprehensive system of Quality Assurance was introduced at the beginning of the new LGPA system. Accordingly, an independent firm was contracted to conduct quality assurance of the LGPA results. The QA team and team members had the same composition as the LGPA firms. The performance of the QA team was enhanced by an internal system of quality enhancement before the uploading of reports in OPAMS for further review by the Taskforce.

² Which were captured during the validation and QA process, and corrected before finalization by the LG PA.

2.4 LGPA Quality Assurance Process

A comprehensive system of Quality Assurance was introduced at the beginning of the new LGPA system. Accordingly, an independent firm was contracted to conduct quality assurance of the LGPA results. The QA team and team members had the same composition as the LGPA firms. The performance of the QA team was enhanced by an internal system of quality enhancement before the uploading of reports in OPAMS for further review by the Taskforce.

2.4.1 Sampling of LGs for QA

The sampling of LGs for the QA exercise was guided by the requirement within the Manual which stipulates that 10% of the assessed LGs are sampled. The QA exercise was therefore conducted in 15 LGs³ sampled from the various regions and clusters. The QA team conducted an independent assessment of the selected LGs, to adduce whether the assessment exercise was credible, reliable and hence valid. The criteria for sampling was as follows; i) selected LGs from each LGMSD assessment sub-team; ii) covered at least 2 MLGs; iii) included a mix of relatively new and old LGs; and iv) covered at least one refugee-hosting LG.

2.4.2 National level data collection

Following training of the QA teams by the LGPA Task Force members, data collection at the central government level was undertaken on 29th and 30th November, 2020 before visiting the LGs. Backstopping support to the Quality Assurance team was provided by the LGPA Task Force, supported by ODI-BSI consultants.

2.4.3 LG level data collection

The LG level data collection generally proceeded as per planned schedule, with two days of interactions in each LG between November and December, 2020. However, it was noted that availability of the technical staff at the LG level during the Quality Assurance exercise was poor when compared to the LGPA. An exit/wrap up meeting with the Technical Planning Committee was held to highlight the major issues identified during the exercise, as well as agree with the LGs on the general findings. An exit declaration form highlighting the major findings was signed by the assessment team and the Local Government.

2.4.4 Compilation of LG specific reports

Compilation of assessment reports was progressively undertaken concurrently with the data collection. At the close of each fieldwork day, each consultant entered data into the OPAMS on the specific areas assessed. When the assessors completed uploading their assessment reports to the OPAMS, the Cluster Team Leaders (CLTs) reviewed all reports before submitting them to the LGPA Secretariat for validation.

³ Sironko, Nakapiripirit, Bugiri MC, Namayingo, Amuru, Pader, Koboko MC, Katakwi, Njeru MC, Lwengo, Lyantonde, Bundibugyo, Kisoro, Rubanda, Kiryandongo, Kyankwazi.

For accuracy and consistency of the data, the Taskforce Secretariat at OPM undertook validation of all the submitted LG specific reports and whenever gaps or inconsistencies were observed, the assessors were tasked with reviewing and up-dating the reports; after which they were submitted as final in the OPAMS.

2.4.5 Compilation of Cluster Synthesis Reports

The LGPA and QA firms prepared LGPA cluster synthesis reports by consolidating individual Local Government reports. The LGPA and QA teams then presented the LGPA cluster reports in a workshop organized by the LGPA Taskforce on to review and reconcile the results from the LGPA and QA teams .

2.4.6 Comparison of LGPA and QA reports

The LGPA Task Force facilitated the LGPA and QA teams in a systematic manner, to identify variations and clarify areas that were not clear. Some of these were: i) variations in sampling of service delivery facilities; ii) variations in interpretation of the LGPAM, e.g. regarding scoring of the new LGs; iii) variations in the documents provided as evidence; and iv) variations in the judgement of performance based on the documents received.

Upon review of the variations between the LGPA and QA teams' results in the sampled LGs, the Taskforce noted that overall, the results presented were credible and no major variations were observed. The Taskforce recommended submission of the LGPA results to the Fiscal Decentralization Technical Committee (FD-TC) for further review and approval.

2.5 Process of compiling the National Synthesis Report

The LGPA contracted firms produced field-based synthesis reports, which were supplemented by findings and observations of the Quality Assurance team. All results from the national LGMSD Assessment and QA exercises were uploaded onto the OPAMS. The LGPAT undertook spot checks, and findings informed the validation of the uploaded reports. Comments from the LGPAT were addressed by ATs and revised reports uploaded. Consolidation of the National Synthesis Report was led by the Secretariat to the LGPA Taskforce.

2.6 Review and approval of the LGPA Results

The Local Government Performance Assessment Task Force (LG PA TF) is in the process of reviewing and finalizing the National Synthesis report. Approval of the LGPA results is the responsibility of the Fiscal Decentralization Technical Committee. The LGMSD results will be presented to the FD – TC meeting on 4th February, 2021; for discussion and approval for use in the allocation of FY2021/22 conditional grants to LGs.

2.7 Use of the LGPA Results

- a) The allocation of part of the development grants: The results of the LGPA will be used during the allocation of development grants for FY 2021/22 for Health, Water, Education and DDEG. Allocation of grants for Micro Scale Irrigation component will start in FY 2023/24

- b) Informing the development of Performance Improvement Plans: Performance Improvement Plans (PIPs) shall be developed to support the worst performing LGs, and will incorporate the LGPA 2020 results as soon as they are disseminated. The PIPs will provide a comprehensive set of actions to address the identified gaps, and support the LGs to prepare for the forthcoming LGMSD exercises.
- c) Informing the Government Annual Performance Report (GAPR): The results of the LGPA will be captured in the GAPR for FY 2020/21 to be discussed by Cabinet. Issues requiring policy actions will be established and discussed with the concerned MDAs and LGs representatives.
- d) Dissemination of the LGMSD results to LGs: A national stakeholders' workshop will be held to: (i) disseminate the LGMSD results; (ii) announce the process, timelines as well as the implications for the forthcoming LGMSD exercise; (iii) announce measures for supporting performance improvement of LGs; and (iv) update the LGs on the new assessment requirements in the revised manual. The LGMSD report will be published on the OPM website as well as on OPAMS.

PART B: FINDINGS FROM THE 2020 PERFORMANCE ASSESSMENT

The LGPA 2020 covered five assessment areas, namely:

- 1) Minimum conditions
- 2) Crosscutting performance measures
- 3) Education performance measures

- 4) Health performance measures
- 5) Water performance measures

This section presents the main findings from the assessment. Further details are captured in the individual LGPA reports available in the OPAMS.

Each section covers:

- a) Introduction to the area and the purpose
- b) Overall performance of the LGs
- d) Results on each minimum condition /performance indicator

3.0 Crosscutting Performance Measures

3.1 Introduction to Crosscutting Measures

The assessment for crosscutting performance assessment entails two components namely Minimum Conditions and Performance Measures. This performance assessment was evaluated against 3 thematic areas and 9 performance measures to give a total of 100 percent points as shown in the tables below.

Table 1: Scoring guide for crosscutting measures (Minimum conditions)

Number	Thematic area	Percentage of Overall maximum score for this thematic area
1	Human Resource Management and Development	52 percentage points
2	Environment and Social Safeguards Requirements	16 percentage points
3	Financial Management and reporting	32 percentage points
Total		100 percentage points

Table 2: Scoring guide for Crosscutting measures (Performance Measures)

Number	Performance area	Percentage of Overall maximum score for this thematic area
1	Local Government Service Delivery Results	14 percentage points
2	Performance Reporting and Performance Improvement	12 percentage points
3	Human Resource Management and Development	9 percentage points
4	Management, Monitoring and supervision of Service	10 percentage points
5	Investment Management	20 percentage points
6	Environment and Social Safeguards	16 percentage points
7	Financial Management	6 percentage points
8	Local Revenues	6 percentage points
9	Transparency and Accountability	7 percentage points
Total		100 percentage points

3.2 Overall Performance in crosscutting minimum conditions 2020

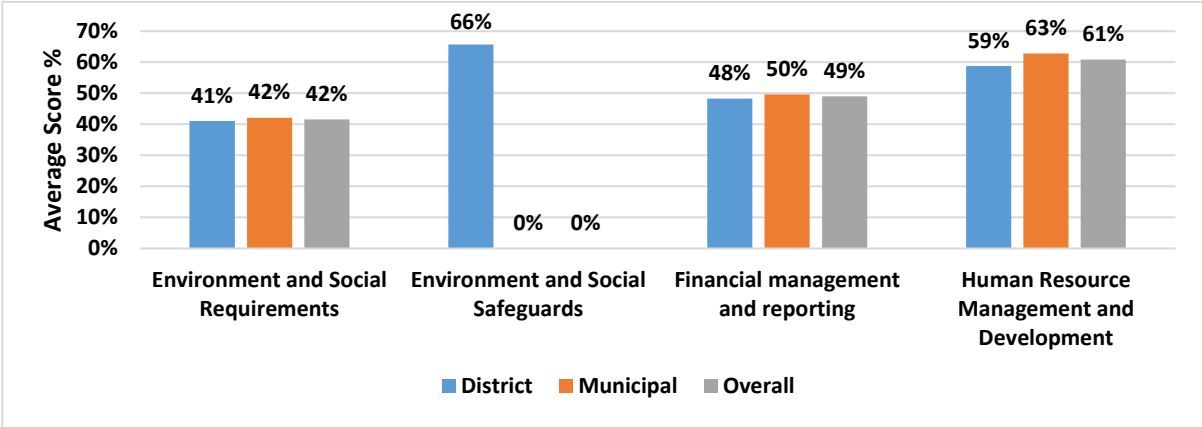
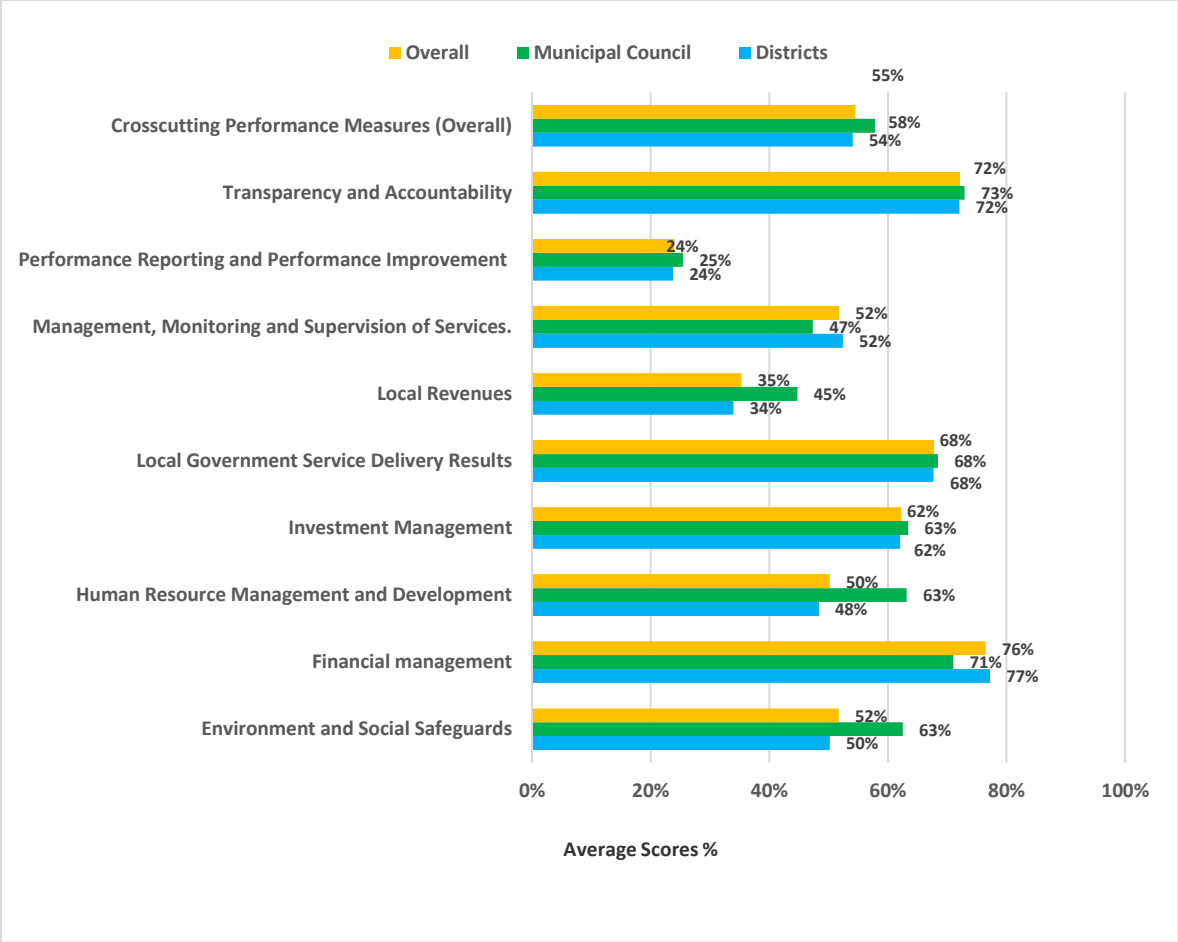


Figure above shows a comparative alignment of average scores of the minimum conditions both at district and municipal level to give an overall percentage of performance of the thematic areas by the local governments in Environment and social requirements and safeguards, Financial management and reporting, and human resource management and development.

3.3 Average Scores for crosscutting performance measures per thematic area

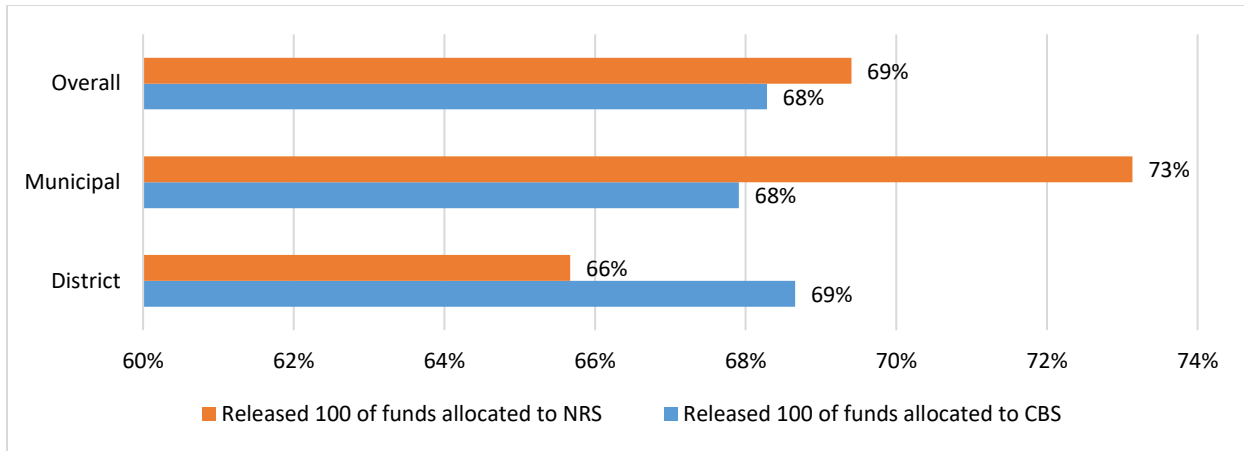


In the above figure, municipal councils showed a scaled overall performance of 58% against districts which scored 54%. There was increased transparency and accountability in both districts and municipal councils in addition to financial management performance measure.

3.4 Performance of crosscutting minimum conditions scores per performance area

The figures below show an indicative assessment of respective minimum conditions at municipal and district level, with an overall success of the municipal councils taking lead in the performance.

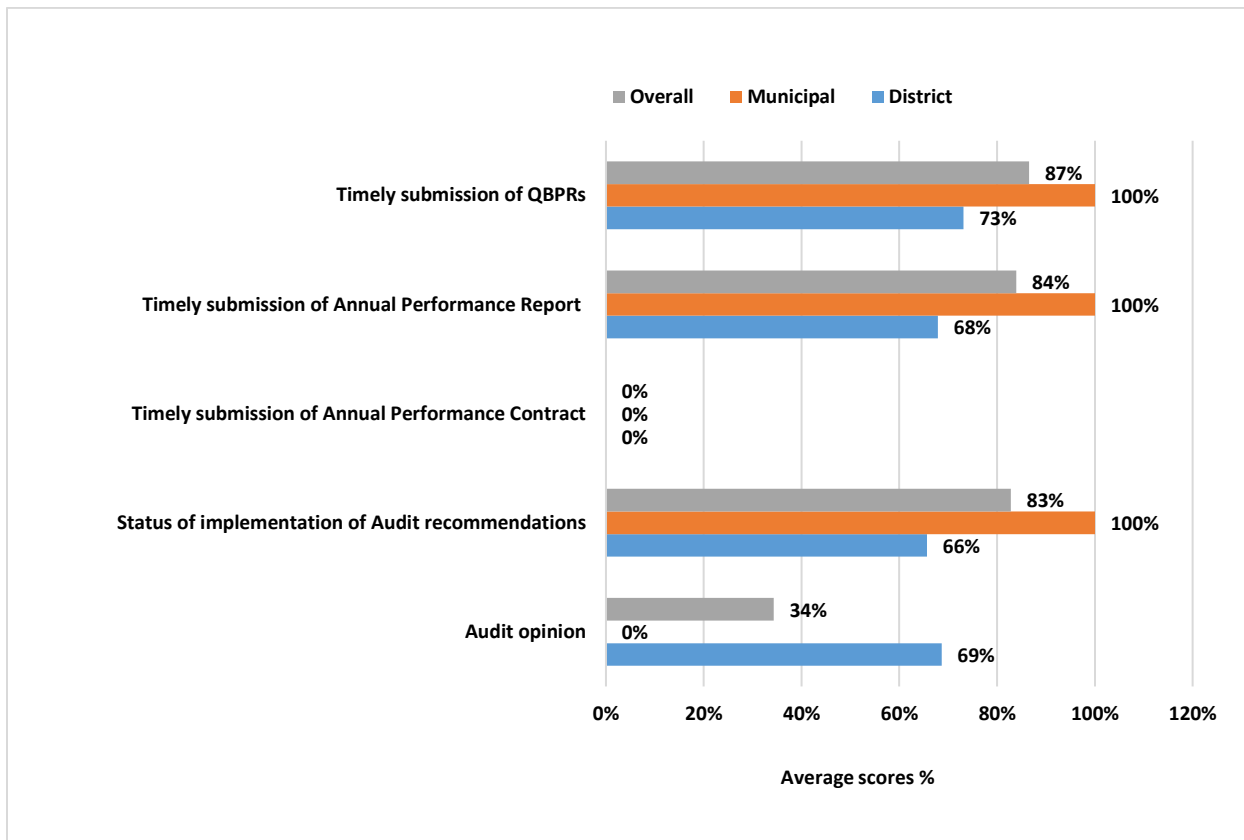
3.4.1 Environment and Social Requirements



No. of LGs=153

The overall average score for the performance area was 69% with municipal councils taking lead in both released funds allocated to NRS.

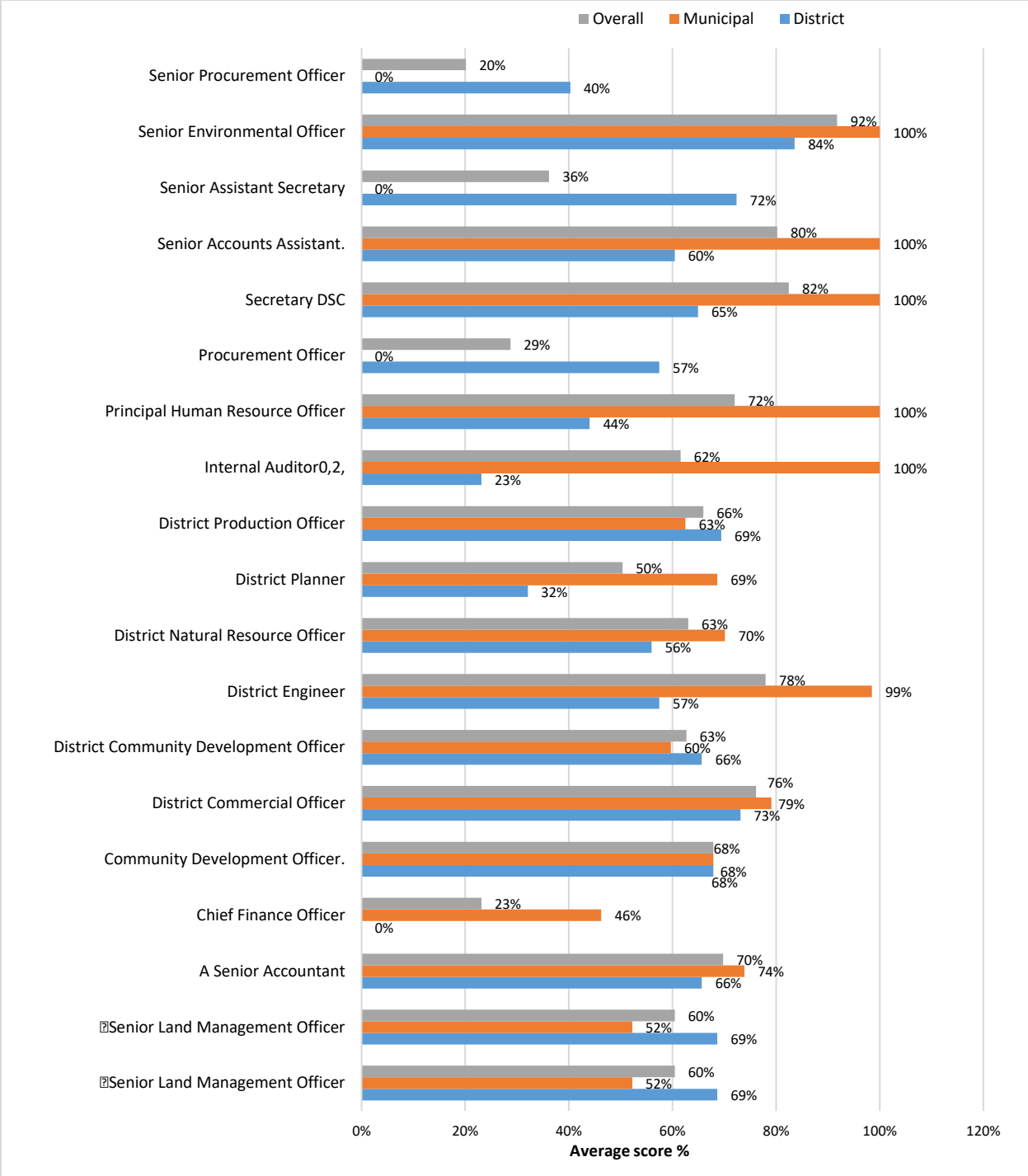
3.4.2 Financial Management and reporting



No. of LGs=153

The best performing indicators was timely submission of quarterly budget performance reports and annual reports .

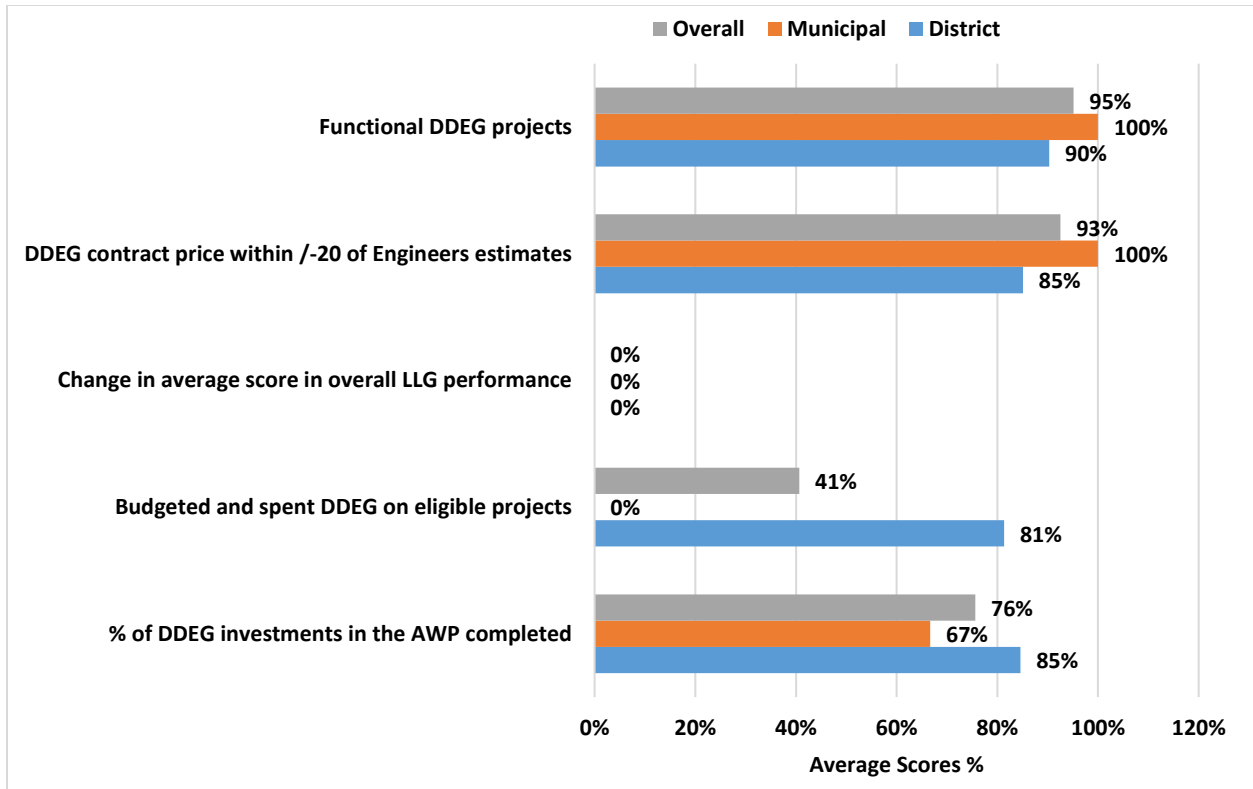
3.4.3 Human Resource Management and development



No. of LGs=153

3.5 Performance of crosscutting performance measures scores per performance area

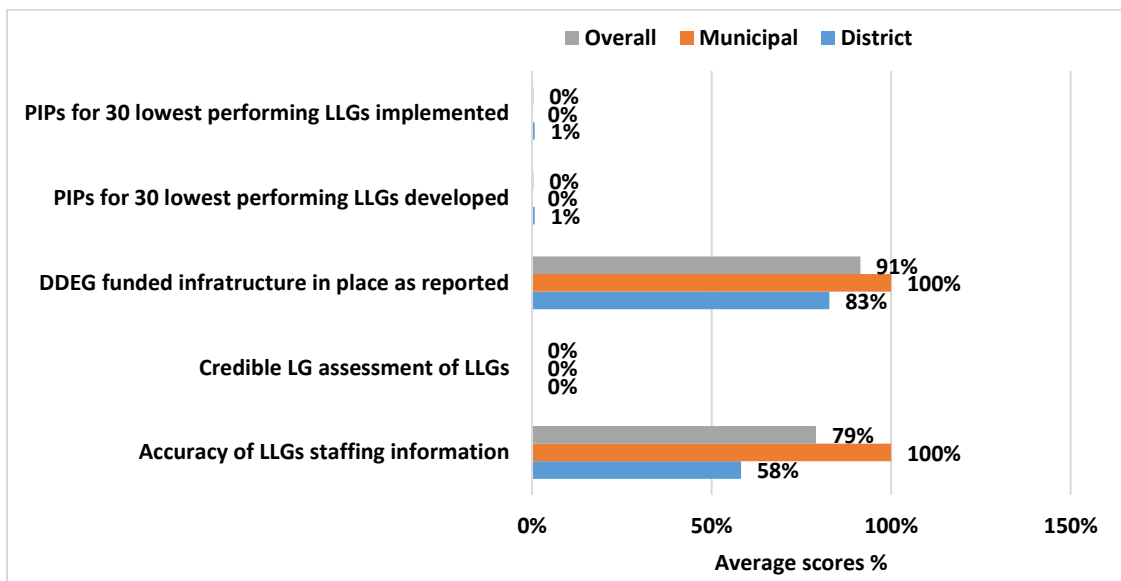
3.5.1 Local Government Service Delivery Results



No. of LGs=153

Functionality of DDEG projects and contract prices being within the Engineer's estimates were the best performed indicators under service delivery results.

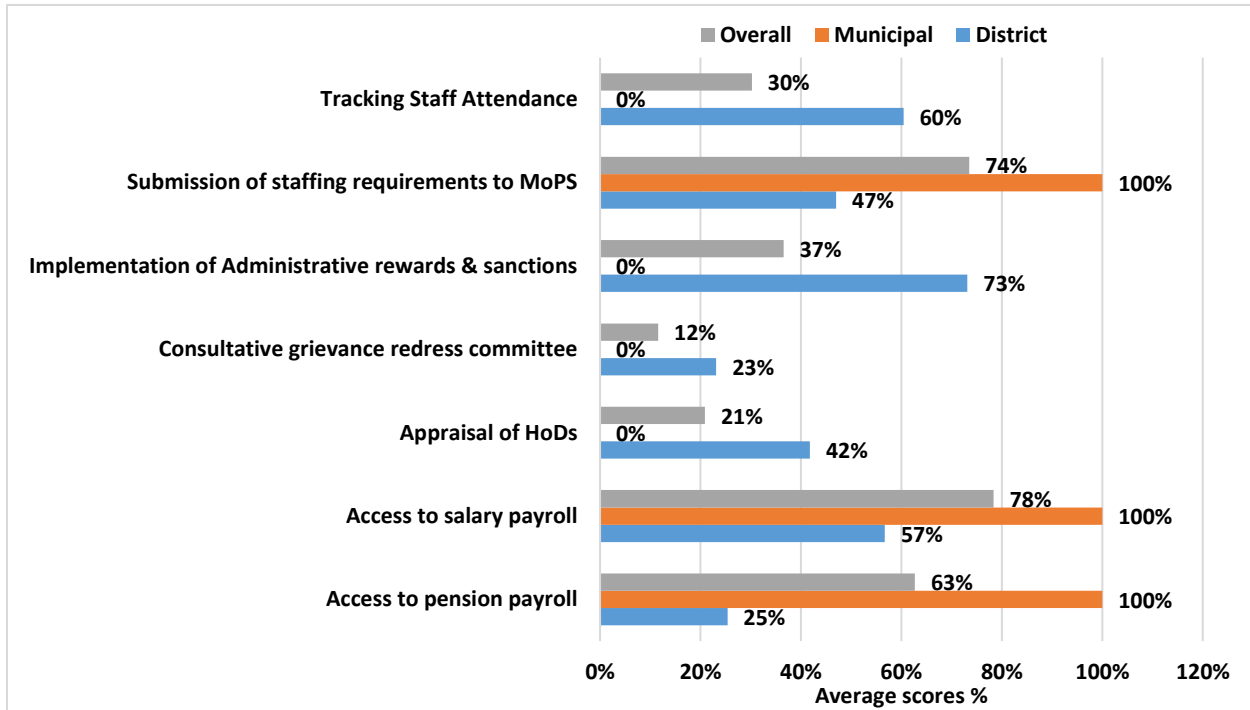
3.5.2 Performance Reporting and performance improvement



No. of LGs=153

The LGs performed well on reporting on DDEG funded projects and accuracy of staffing while LLG assessment has not taken place.

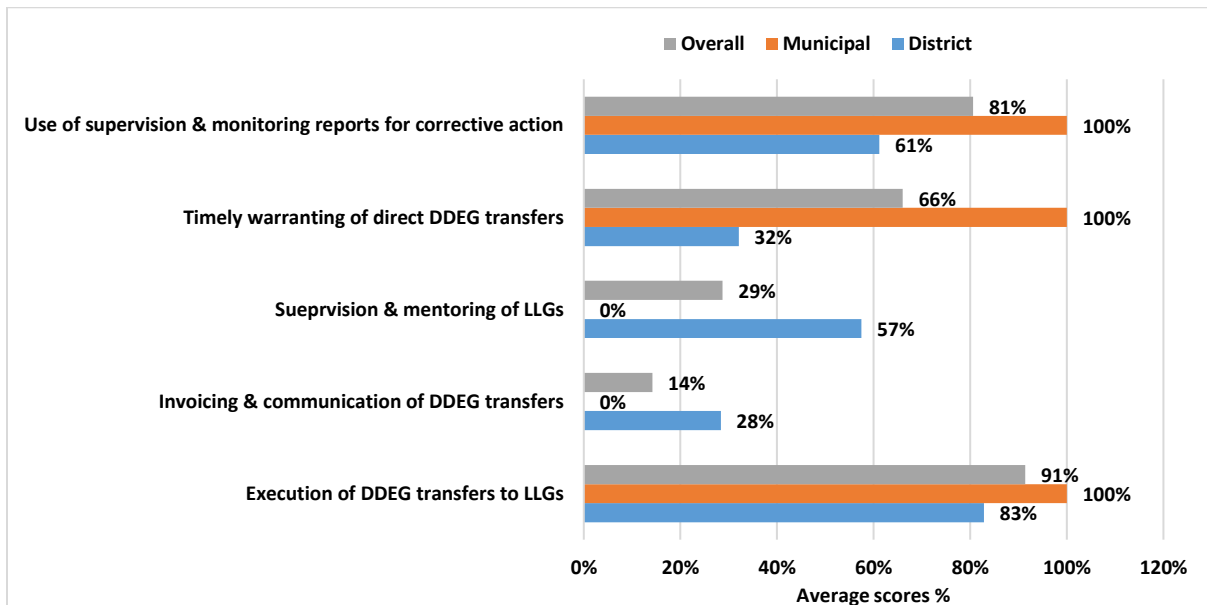
3.5.3 Human resource management and development



No. of LGs=153

The LGs especially MLGs performed well in indicators related to salary and pension payroll for staff while there was poor performance for tracking staff attendance and availability of consultative grievance redress and sanctions committee plus appraisal of HoDs.

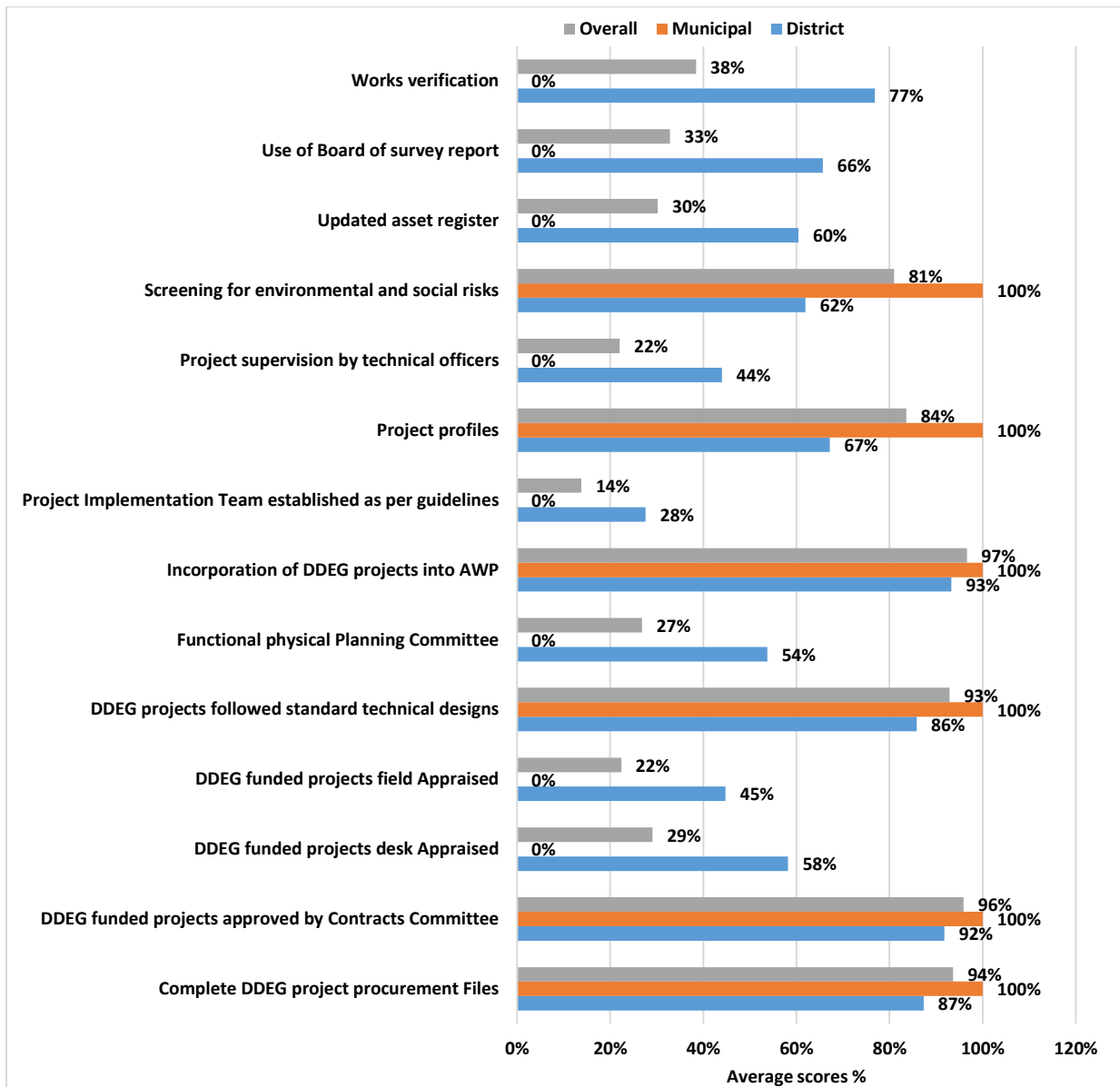
3.5.4 Management, Monitoring and Supervision



No. of LGs=153

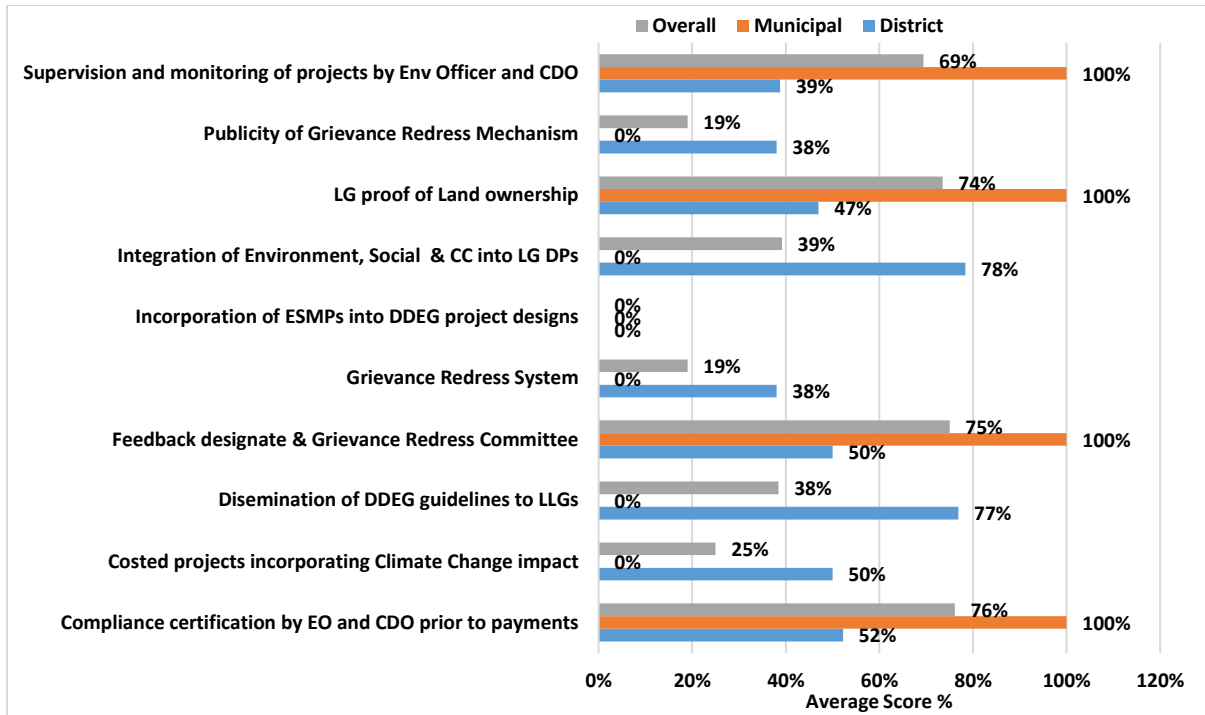
Invoicing and communication of DDEG transfers and mentoring of Lower Local Governments were the worst performed indicators.

3.5.5 Investment Management



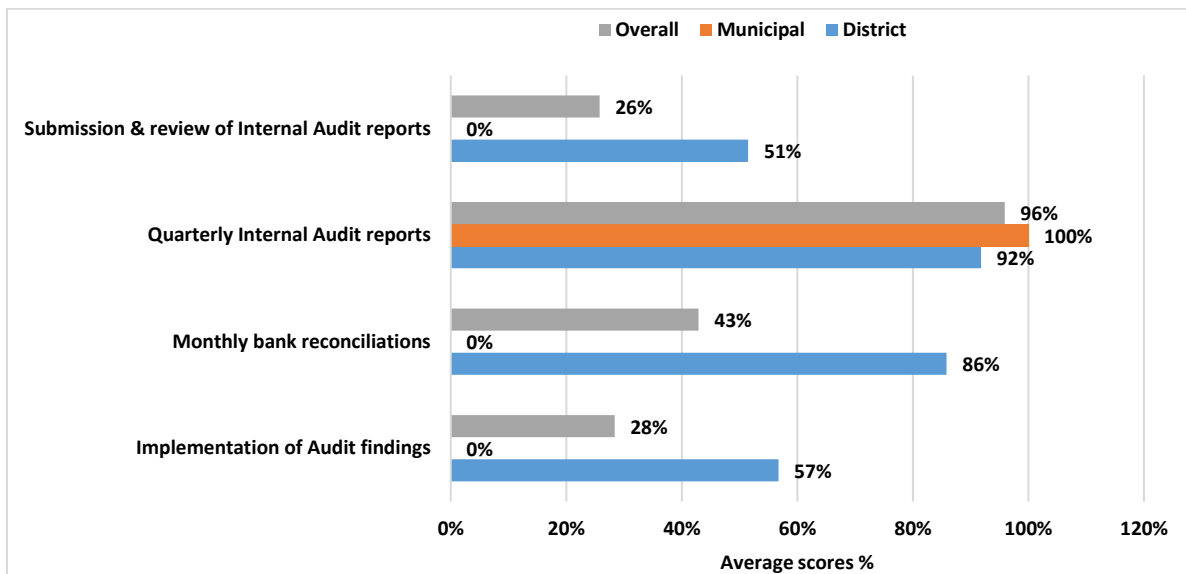
No. of LGs=153

3.5.6 Environment and Social Safeguards



No. of LGs=153

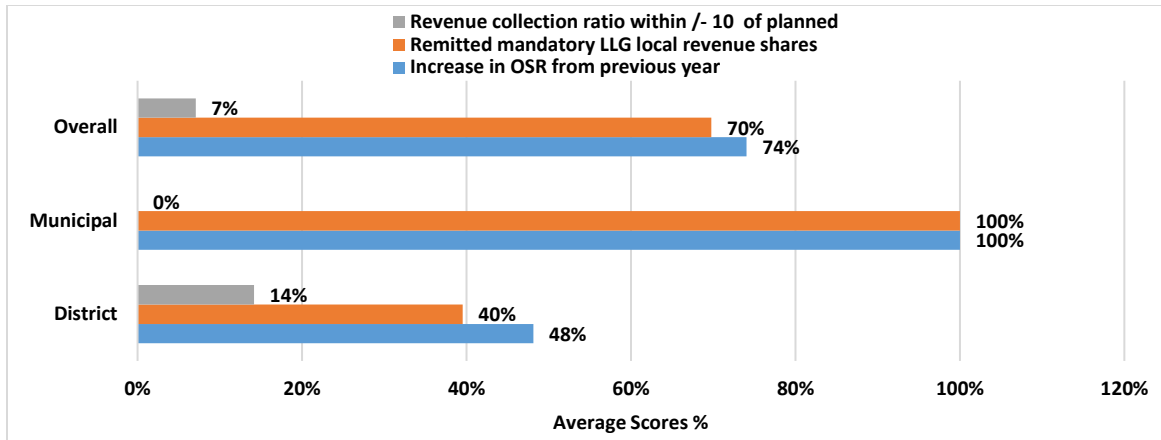
3.5.7 Financial Management



No. of LGs=153

In regard to financial management, the best performed indicators were preparation of quarterly internal audit reports while implementation of the audit findings and review of internal audit reports were among the worst performed.

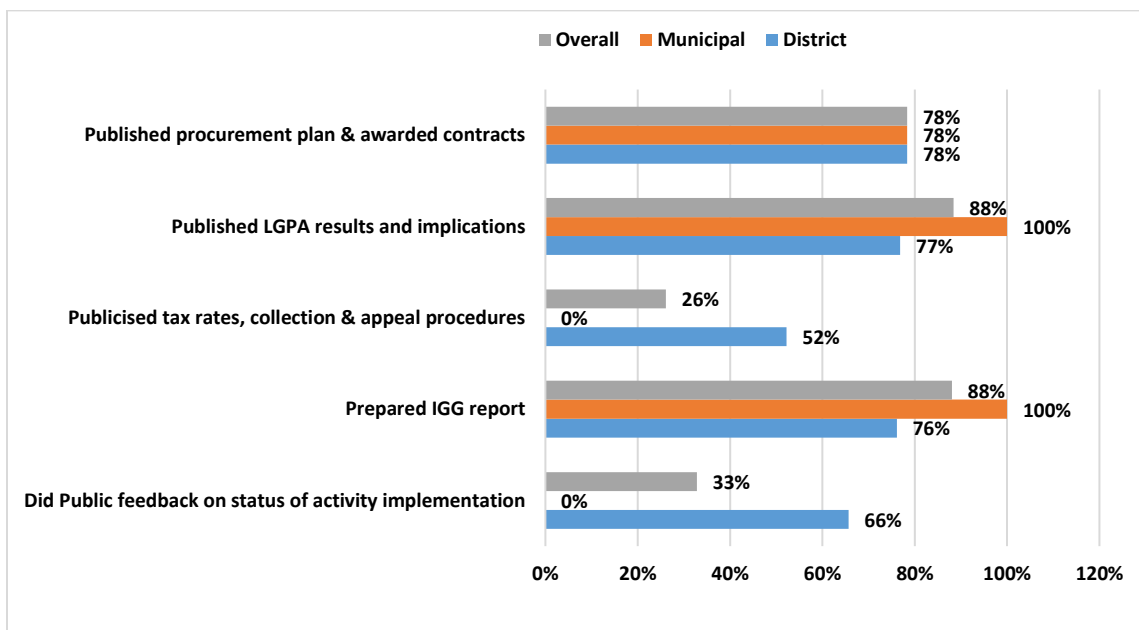
3.5.8 Performance of Local Revenue



No. of LGs=153

The LGs performed poorly in regard to revenue collection ratio and remittances to LLGs especially the district LGs.

3.5.9 Transparency and Accountability



No. of LGs=153

In terms of transparency and accountability, LGs performed well on publishing LG[A results and its implications, preparation of IGG report and publishing procurement plan and awarded contracts. The worst performed ones were; publicizing tax rates, collection and appeal procedures and providing public feedback on status of activity implementation.

3.6 Best and Worst 10 LGs in crosscutting performance

In the table below, Kabarole and Ibanda districts registered the highest score of 72% and 70% score respectively thus leading the best 10 performing LGs in crosscutting performance while the least performing were Madi-Okollo, Karenga and Namisindwa districts each scoring 5% and 6% respectively.

Ten (10) highest scoring LGs

Vote	Rank 2020	Overall score 2020
Kabarole District	1	72
Ibanda District	2	70
Mpigi District	3	62
Sheema District	4	62
Sembabule District	5	61
Sheema Municipal Council	6	60
Rubirizi District	7	60
Wakiso District	8	60
Isingiro District	9	59
Ngora District	10	59

Ten Lowest performing LGs

Vote	Rank 2020	Overall score 2020
Luuka District	11	144
Nakapiripirit District	10	145
Agago District	10	146
Pakwach District	9	147
Bugweri District	8	148
Kaabong District	7	149
Abim District	6	150
Namisindwa District	6	151
Karenga District	6	152
Madi-Okollo	5	153

From the table above, Madi-Okollo, Karenga, Namisindwa and Abim districts were the lowest performing LGs.

4.0 Education Performance Measures

4.1 Introduction to Education Measures

The assessment for Education sector addressed two areas; i.e; i) minimum conditions consisting of two thematic areas of human resource management and environment and social requirements with a total maximum potential score of 100 points. and ii) performance measures consisting of 6 thematic areas with a total maximum potential score of 100 points as presented in the table below;

Table 4: Scoring guide for Education Minimum and Performance Measures

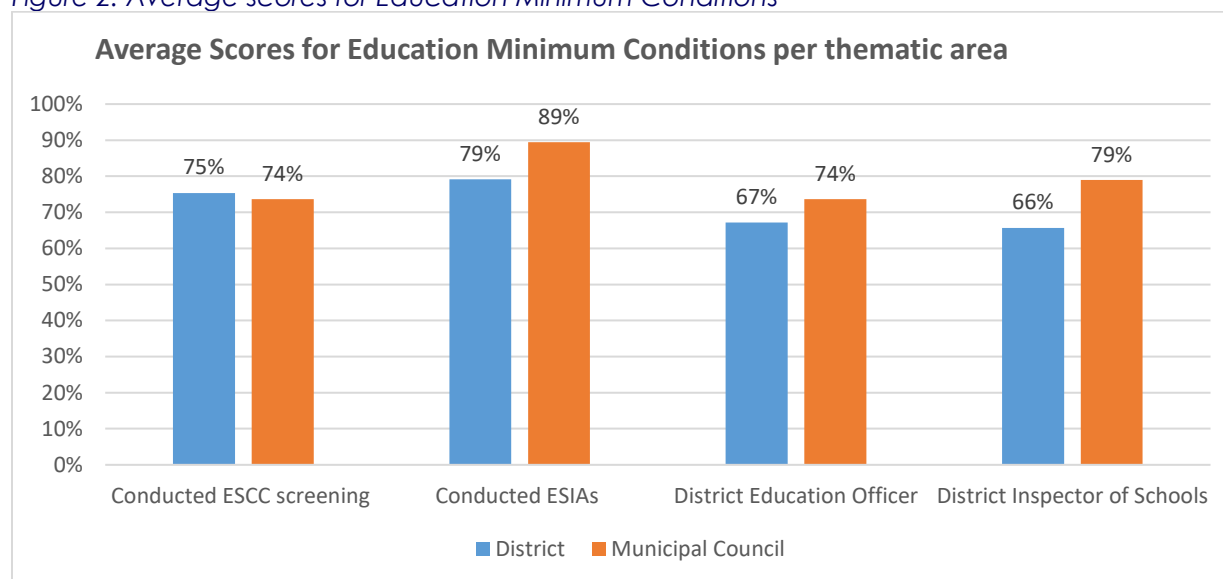
No.	Area addressed	Thematic area	Percentage of overall maximum score
1	Minimum conditions	Human resource management	70%
		Environment and social requirements	30%
	Total		100%
2	Performance measures	Local Government Service Delivery Results	24%
		Performance reporting and performance improvement.	16%
		Human Resource Management and Development	16%
		Management, monitoring , supervision of services	20%
		Investment management	12%
		Environmental and social requirements	12%
	Total		100%

4.2 Overall Results of Education Performance

4.2.1 Education Minimum Conditions for Districts and Municipalities

Figure 45 shows performance across the 2 thematic areas of minimum conditions for the Education.

Figure 2: Average scores for Education Minimum Conditions



No. of LGs Assessed = 153

In Human Resource Management; District Inspector of schools' position was the highest recruited position with a score of 79% and 66% for MCs and DLGs respectively. District Education officer was the lowest recruited/seconded position with a score of 74% and 67% for MCs and DLGs respectively.

For social and environment requirement thematic area, overall performance was higher regarding conducting Environmental and Social Climate Change Screening scoring 75% and 74% respectively.

4.2.2 Ranking of Districts' performance in Education minimum conditions

Tables below present the best and worst performing Districts respectively in the 2020 LGMSD assessment.

Best 10 performing LGs under minimum conditions

No.	Vote Name	Score
1	Wakiso District	100
2	Soroti District	100
3	Sironko District	100
4	Sheema Municipal Council	100
5	Sheema District	100
6	Serere District	100
7	Sembabule District	100
8	Rubirizi District	100
9	Rubanda District	100
10	Nwoya District	100

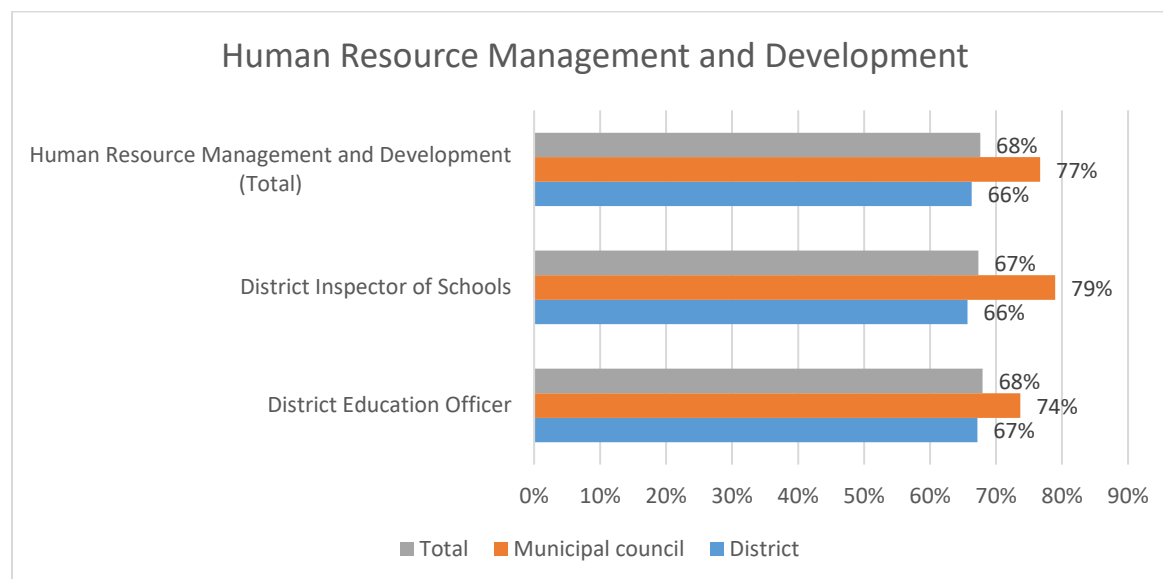
Worst 10 performing LGs under minimum conditions

No.	Vote Name	Score
1	Bugweri District	11
2	Busia District	11
3	Koboko District	11
4	Otuke District	10
5	Kaabong District	15
6	Obongi District	15
7	Pakwach District	15
8	Tororo District	15
9	Apac District	30
10	Bulambuli District	30

All the top ten districts scored 100% as indicated in the table above; the worst performing District was Bugweri District

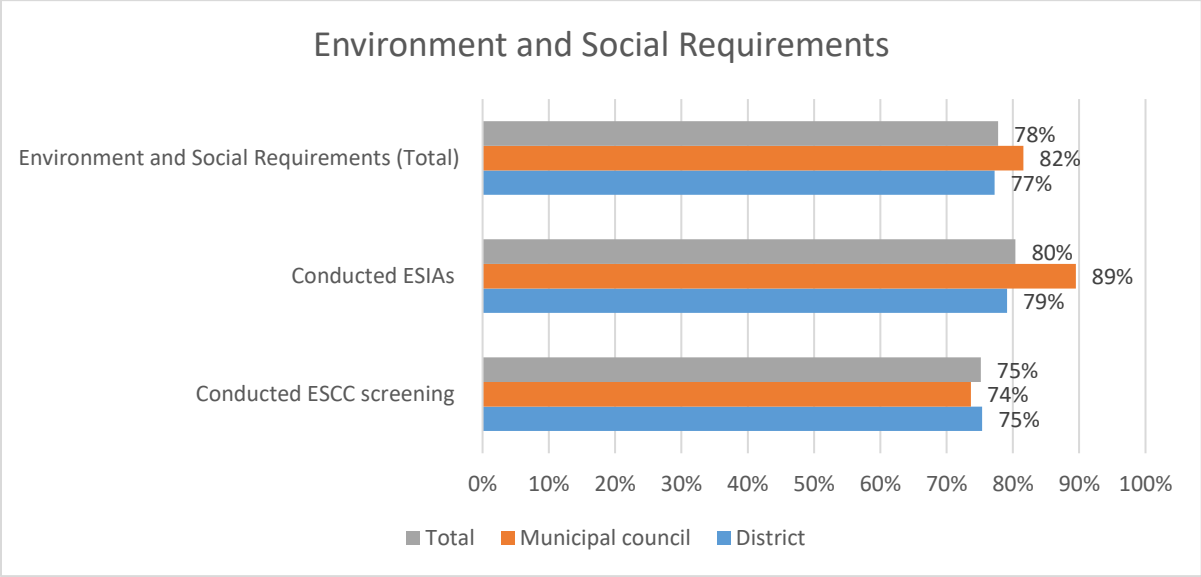
4.2.3 Performance of Education minimum conditions per performance area

The figure below shows the average scores of Human Resource Management and Development area under Education minimum conditions



No of LGs=153

The average score of LGs overall was 68%. Overall LGs performance on staffing for the positions of District Inspector of Schools and District Education Officer was above average as indicated in the figure above.



No of LGs=153

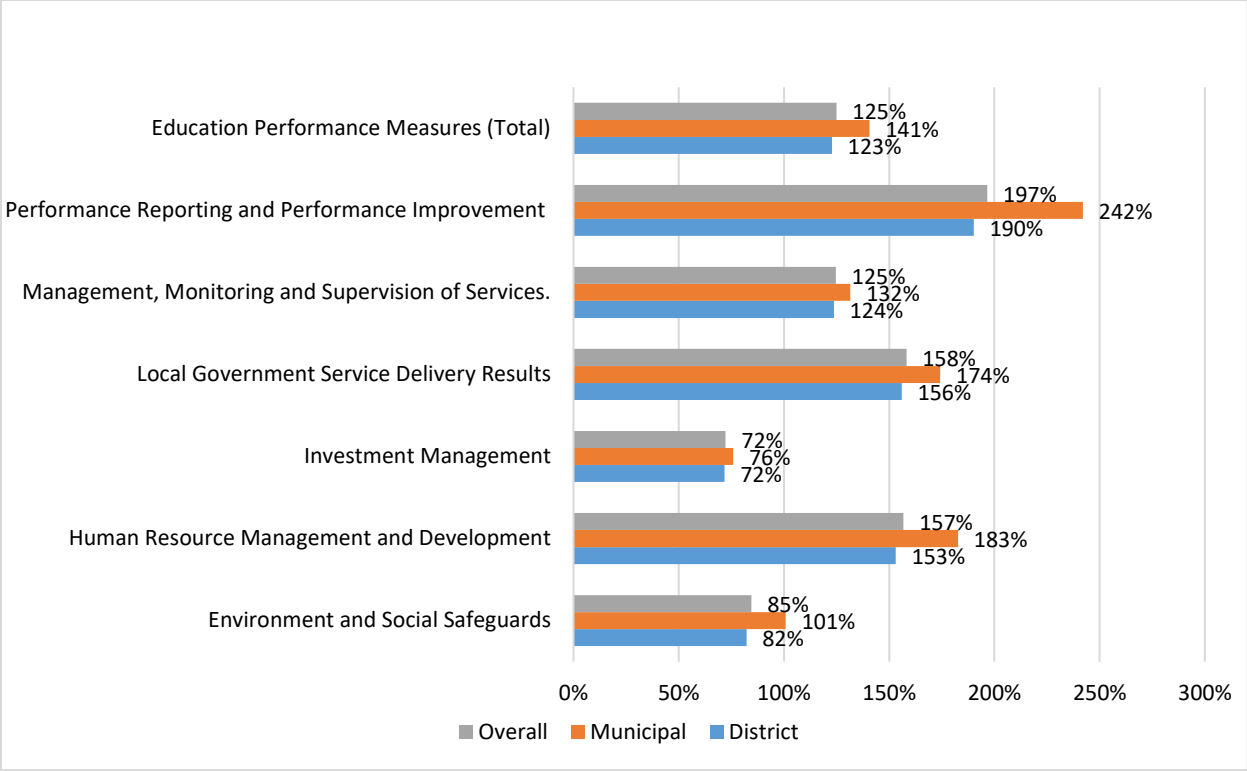
The average score of LGs overall was 78%. Overall LGs performance of in conducting ESIA and ESCC was above average as indicated in the figure above.

4.3 Education Performance Measures.

4.3.1. Overall results of Education performance measures

Figure below presents the performance across the six thematic areas for the Education performance measures disaggregated for DLGs and MLGs.

Education Performance Measure average scores



No. of LGs assessed=154

The average score for LGs overall was 125% with LGs scoring 141% better than DLGs which scored an average of 123%. Performance reporting and performance improvement was the best performed thematic area with a score of 197%, followed by Local Government Service delivery thematic area with a score of 158%.

**4.3.2 Best and worst scoring indicators in performance measures of Education
Top 5 and bottom 5 performing indicators in LGPA 2020 for Education performance measures.**

The table below provides an overview of the top 5 and bottom 5 performing performance indicators in the 2020LGPA. The best performing indicator was Education Projects above threshold cleared by Solicitor General which scored 97%; while the worst performing performance indicator was

Overview of the top five and bottom five scoring indicators for Education Performance measures.

Rank 2020	Top 5 Indicators	Score
1	Education projects above threshold cleared by Solicitor General	97%
2	Education projects incorporated into AWP, Budget & Procurement plan	95%
3	Education projects incorporated into AWP, Budget & Procurement plan	95%
4	Compete education project procurement Files	94%
5	Budgeted for Head Teachers and Teachers	93%

Rank 2020	Top 5 Indicators	Score
1	Improvement in LLG management of Education	0%
2	Appraisal of Secondary School Head Teachers	20%
3	Timely submission of warrants for school's capitation	25%
4	School compliance with MoES budgeting and reporting guidelines	29%
5	Dissemination of guidelines on proper siting of schools	32%

No of LGs assessed =153

4.3.3 Ranking of LG performance in Education Performance measures.

The Table below shows the highest scoring LGs in Education Performance Measures.

Ten highest scoring LGs in Education Performance Area.

Vote Name	Rank 2020	Score 2020
Kabarole District	1	97
Ibanda District	2	97
Sheema Municipal Council	3	94
Sheema District	4	93
Isingiro District	5	92
Rubirizi District	6	90
Bunyangabu District	7	86
Rubanda District	8	84
Ngora District	9	84
Mbarara District	10	84

No of LGs assessed=153

Kabarole and Ibanda Districts were the best performing districts each with a score of 97%.

Table below shows the lowest performing LGs in Education performance measures

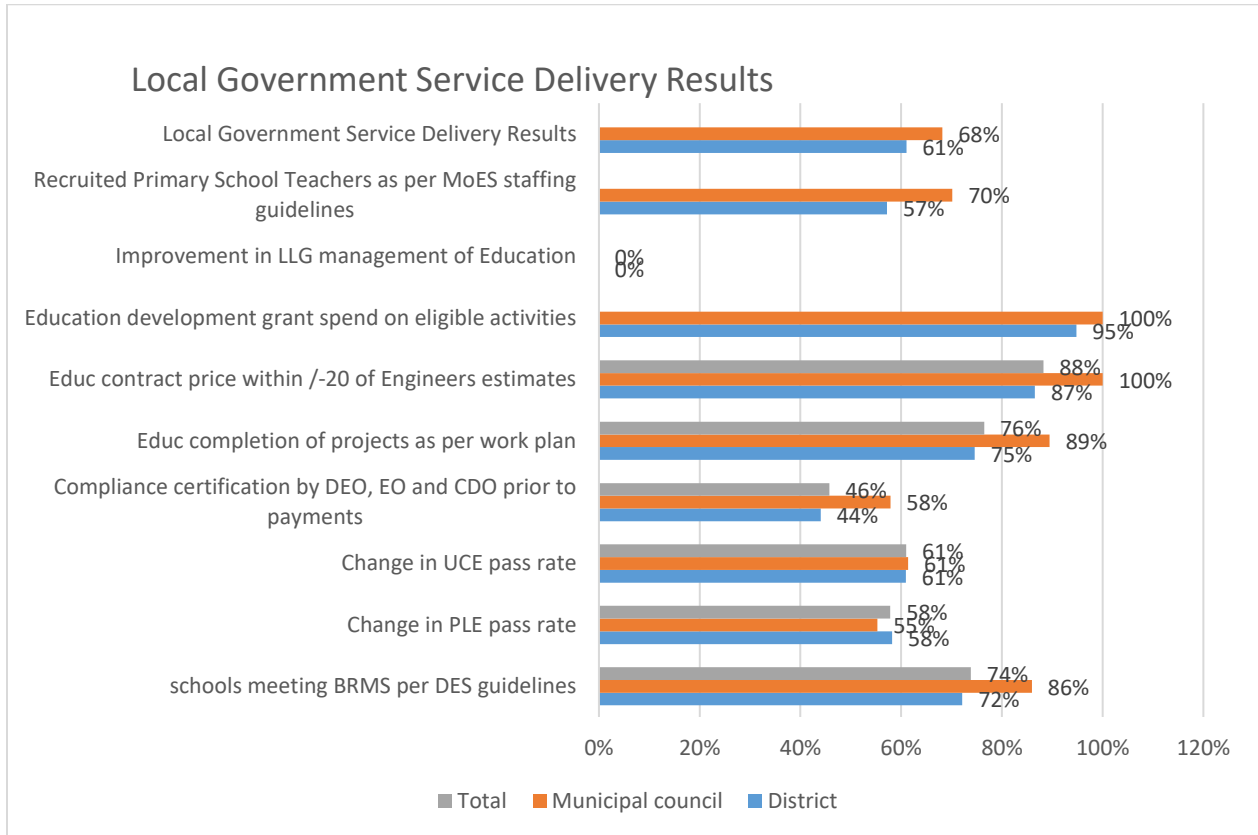
Ten lowest LGs in Education Performance Area

Vote Name	Rank 2020	Score 2020
Bugweri District	1	0
Koboko District	2	0
Otuke district	3	0
Busia District	4	0
Kaabong District	5	6
Pakwach District	6	8
Karenga District	7	9
Tororo District	8	10
Obongi District	9	11
Apac District	10	11

No of LGs assessed=153

Bugweri, Koboko, Otuke and Busia districts each scored 0% in Education performance measures due to failure to meet all the minimum conditions.

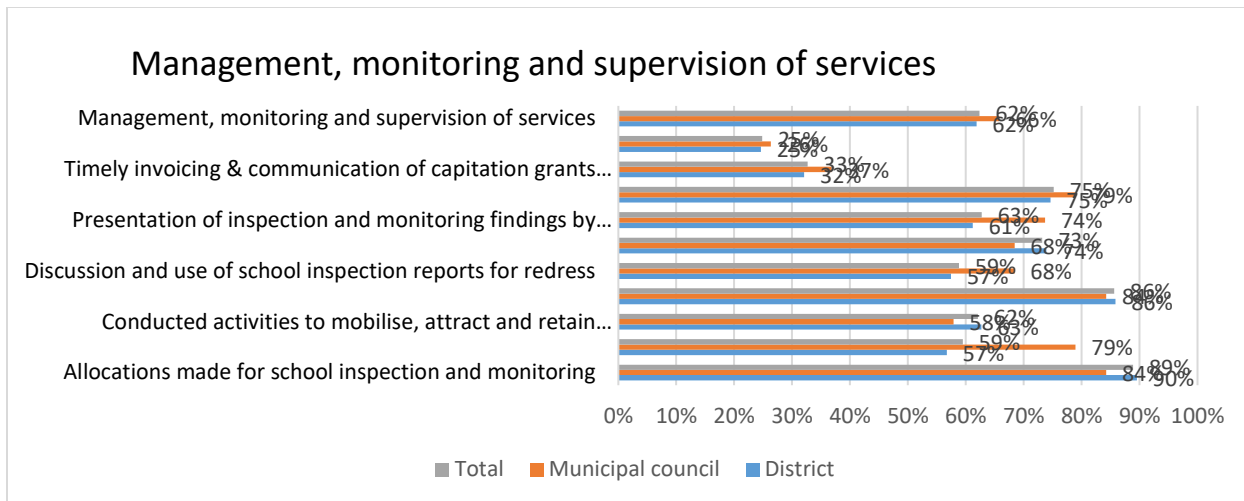
4.3.4 Performance of Education Performance Measures score per performance area.



No. of LGs=153

The best performing indicator was Education development grant spent on eligible activities with an average score of 100%, this was followed by Education contract price within +/-20% of engineer estimate with a score of 88%. The worst performing indicator was compliance certification by DEO, EO and CDO on education constructed projects that have been implemented in the previous FY prior to payments.

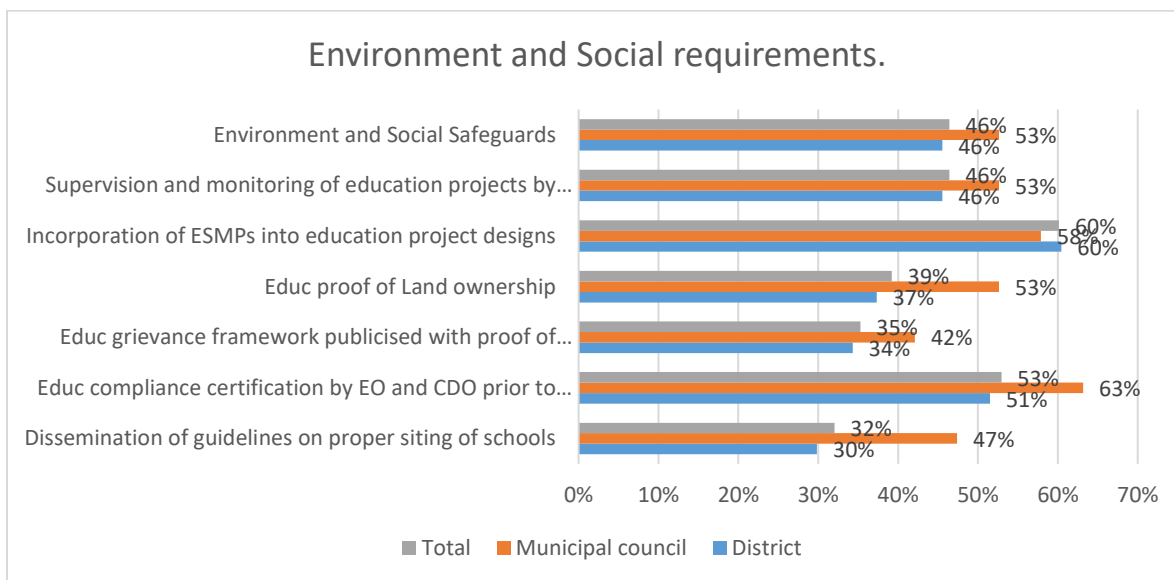
4.3.5 Comparing the Management, monitoring and supervision of service scores per performance area.



No. of LGs=153

Evidence that the LG made allocations to inspection and monitoring functions in line with the sector guidelines was the best performed indicator at 89%; this was followed by Deliberation of education issues by Committee council which scored 86%. Timely submission of warrants for school’s capitation was the worst performed indicator with a score of 25%.

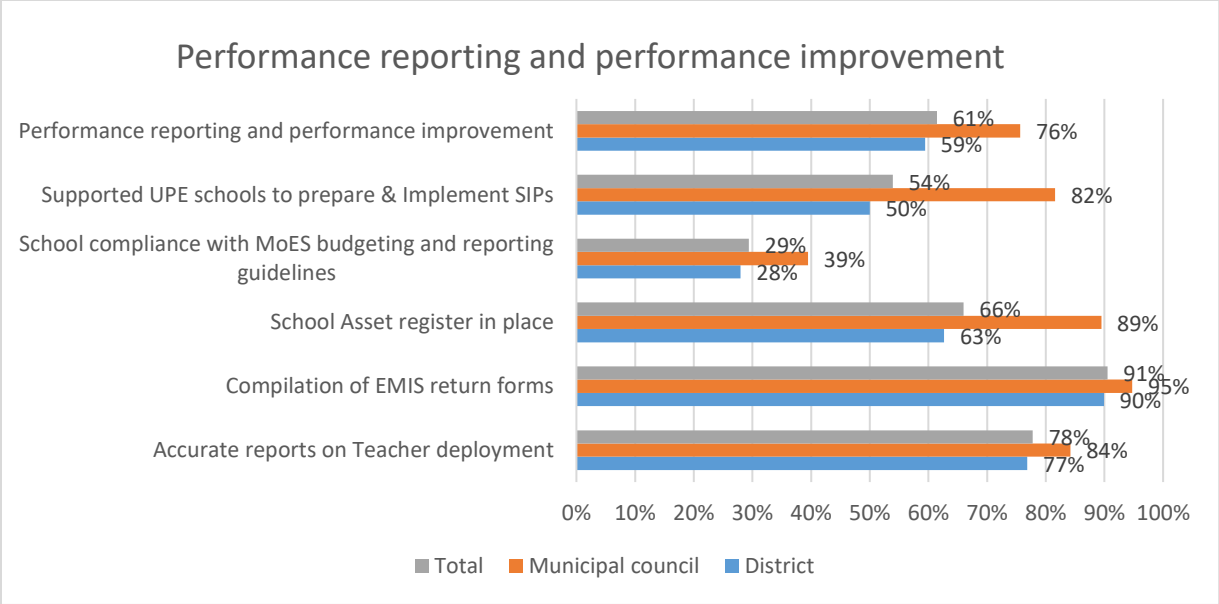
4.3.6 Comparing the Environment and Social requirements scores per performance area.



No. of LGs=153

The best performing indicator was incorporating of costed ESMPs within the BOQs and contractual documents of education projects. Poor performance of 32% was registered in dissemination of guidelines to provide for access to land and proper sitting of schools.

4.3.7 Comparing the Performance reporting and performance improvement scores per performance area.



No of LGs =153

The best performing thematic area was; compilation of EMIS return forms with a score of 91%, poor performance was registered in School compliance with MOES budgeting and reporting guidelines with a score of 29%.

5.0 Health Performance Measures

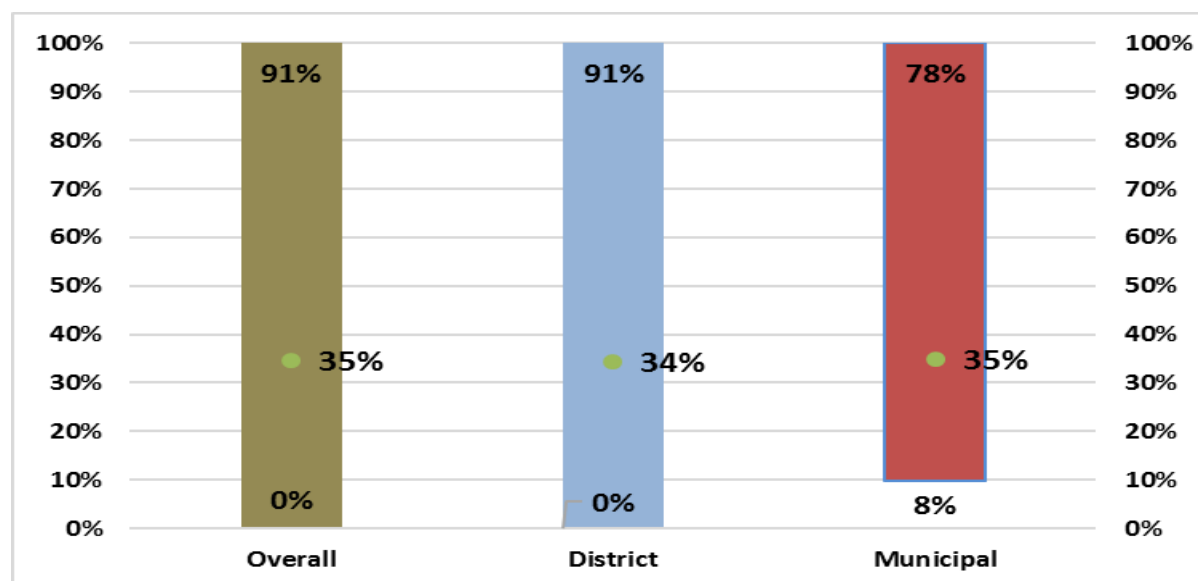
5.1 Introduction to Health Performance Measures

The assessment of Local Government Management of Service Delivery for Health has two elements namely Minimum Conditions and Performance Measures. Minimum Conditions (seen as core performance indicators) focuses on addressing key bottlenecks for service delivery and safeguard management while performance measures focus on evaluating service delivery in the LGs as a whole.

5.2 Health Performance Measures and MCs for Districts and MLGs

Figure 1 shows the relative orientation of the maximum, average and minimum scores in Health Minimum conditions and performance measures for all LGs.

Figure 5.2: Polarity of scores for the health performance measures and MCs



Number of LGs Assessed = 153

The overall average score for all the 153 LGs combined for the health performance measures and minimum conditions was 35%. DLGs, which performed better than the MLGs scored an average of 34% while MLGs scored an average of 35%. Both MLGs and DLGs recorded a below average performance. The highest score for Districts was 91% compared to 78% for MLGs.

5.3 Best and Worst scoring LGs for Health

5.3.1 Top 10 and Bottom 10 performing LGs in LGPA 2020 for Health

Table 1 and 2 below presents average scores for the ten (10) highest and lowest scoring LGs on Health Sector performance respectively during the 2020 LGPA.

Ten (10) Overall Highest Scoring LGs on Health Sector Performance

Rank 2020	Vote Name	Score 2020 (%)
1	Isingiro District	91
2	Masindi Municipal Council	86
3	Ibanda District	82
3	Rubanda District	82
5	Kamwenge District	72
6	Kabarole District	70
6	Rubirizi District	70
8	Ngora District	69
8	Kibaale District	69
8	Soroti District	69

Number of LGs Assessed = 153

Isingiro District got the highest score of 91%, while Maddi-Okollo District scored the lowest at 0%. Overall, in 2020 LGPA the lowest 10 LGs scored below 10%. This was due to poor performance in meeting the minimum conditions.

Ten (10) Overall Lowest Scoring LGs on Health Sector Performance

Rank 2020	Vote Name	Score 2020 (%)
144	Pakwach District	9
144	Agago District	9
146	Zombo District	8
146	Kapchorwa Municipal Council	8
146	Iganga Municipal Council	8
149	Pader District	7
150	Abim District	5
150	Karenga District	5
150	Ntoroko District	5
153	Madi-Okollo	0

Number of LGs Assessed = 153

5.4 Best and Worst scoring indicators for Health

5.4.1. Top 10 and Bottom 10 performing indicators in LGPA 2020 for Health

Table below presents a summary of the top 10 and bottom 10 performing indicators for both health minimum conditions and health performance measures in the 2020 LGPA.

Overview of the top and bottom 10 scoring indicators for Health

Rank 2020	Top 10 Performance Indicators	Score 2020
1	Health projects above threshold cleared by Solicitor General	90%

2	Average score in RBF quarterly facility assessment	89%
3	Compete Health project procurement Files	88%
4	Accuracy of information on upgraded & constructed health facilities	87%
5	Biostatistician	87%
6	DHT held health promotion activities	86%
7	Health Worker deployment list publicised	84%
8	Health contract price within +/-20 of Engineers estimates	84%
9	Health development grant spend on eligible activities	83%
10	Health infrastructure projects followed standard technical designs by MoH	82%
Rank 2020	Bottom 10 Performance Indicators	Score 2020
67	Deployment of health workers as per sector guidelines	37%
68	30 allocation to health promotion and prevention	36%
69	Health sector projects field appraised	35%
70	Health grievance framework publicised with proof of redress actions	34%
71	Health projects Implementation team in place	33%
72	Timely submission of warrants for health facility transfers	33%
73	Timely submission of RBF invoices to MOH	27%
74	Corrective actions taken based on health facility worker appraisal reports	27%
75	Timely invoicing & communication of health facility transfers	25%
76	Health facility compliance with MoH budgeting and reporting guidelines	18%

5.5 Health Minimum Conditions

5.5.1 Introduction to Health Minimum Conditions

The LG Health Departments was assessed against 2 thematic areas and 2 performance measures/Accountability area with weighted performance scores totaling to a maximum of 100 percentage points. The Thematic areas and performance areas are presented in table 4.

Table 5: Scoring guide for Health Performance Minimum Conditions for LGPA 2020

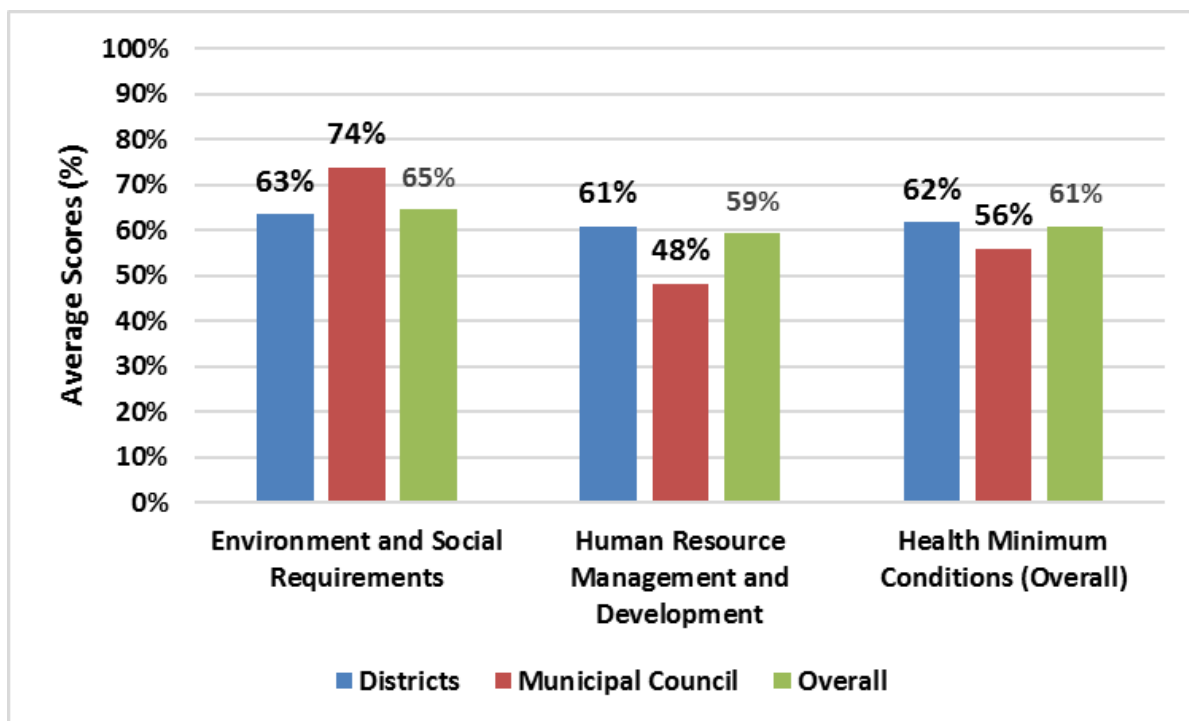
Number	LG_Type	Performance/Accountability Area		Percentage score of overall Score for MCs
A	Districts	Human Resource Management and Development	District Health Officer	10 Percentage points
			Assistant District Health Officer Maternal, Child Health and Nursing	10 Percentage points
			Assistant District Health Officer Environmental Health	10 Percentage points
			Principal Health Inspector (Senior Environment Officer)	10 Percentage points
			Senior Health Educator	10 Percentage points
			Biostatistician	10 Percentage points
			District Cold Chain Technician	10 Percentage points
	MCs	Human Resource Management and Development	Medical Officer of health Services/Principal Medical Officer	30 Percentage points
			Principal Health Inspector	20 Percentage points
			Health Educator	20 Percentage points
B		Environment and Social Requirements	Environment, Social and Climate Change Screening/Environment	15 Percentage points
			Social Impact Assessments (ESIAs)	15 Percentage points
Total				100 Percentage points

5.5.2 Overall Results of Health Minimum Conditions

5.5.3 Average Scores for Health Minimum Conditions Per Performance Area

Figure 2 shows the average scores of LGs across the two thematic areas of Health performance for Minimum Conditions; disaggregated for MLGs and DLGs

Figure. 2: Overall Scores for Health Minimum Conditions per Performance area



Number of LGs Assessed = 153

The overall average score across the two performance areas under health minimum conditions met was 61%. DLGs with an average score of 62% performed better than Municipal councils that attained an average of 56%.

The best-performed area was Environment and Social requirements at an average of 65% compared to Human resource management and development at an average score of 59%.

5.5.4 Ranking of LGs Performance in Health Minimum Conditions

Table 6 and 7 below presents results for the ten (12) highest and lowest scoring LGs on health minimum conditions respectively during the 2020 LGPA.

Table 6: Twelve (12) Highest Scoring LGs on Health MCs

Rank 2020	Score 2020	Vote Name	Environment and Social Requirements met	Human Resource Management and Development met
1	100	Wakiso District	30	70
1	100	Soroti District	30	70
1	100	Mubende District	30	70
1	100	Masindi Municipal Council	30	70
1	100	Lira District	30	70
1	100	Kira Municipal Council	30	70
1	100	Kiboga District	30	70

Rank 2020	Score 2020	Vote Name	Environment and Social Requirements met	Human Resource Management and Development met
1	100	Kamwenge District	30	70
1	100	Isingiro District	30	70
1	100	Ibanda District	30	70
1	100	Butambala District	30	70
1	100	Bududa District	30	70

Number of LGs Assessed = 153

Table 7: Twelve (12) Lowest Scoring LGs on Health MCs

Rank 2020	Score 2020	Vote Name	Environment and Social Requirements	Human Resource Management and Development
134	30	Arua District	0	30
143	25	Pader District	15	10
143	25	Obongi District	15	10
145	20	Zombo District	0	20
145	20	Omoror District	0	20
145	20	Luuka District	0	20
145	20	Karenga District	0	20
145	20	Kapchorwa Municipal Council	0	20
145	20	Abim District	0	20
151	15	Iganga Municipal Council	15	0
152	10	Ntoroko District	0	10
153	0	Madi-Okollo	0	0

Number of LGs Assessed = 153

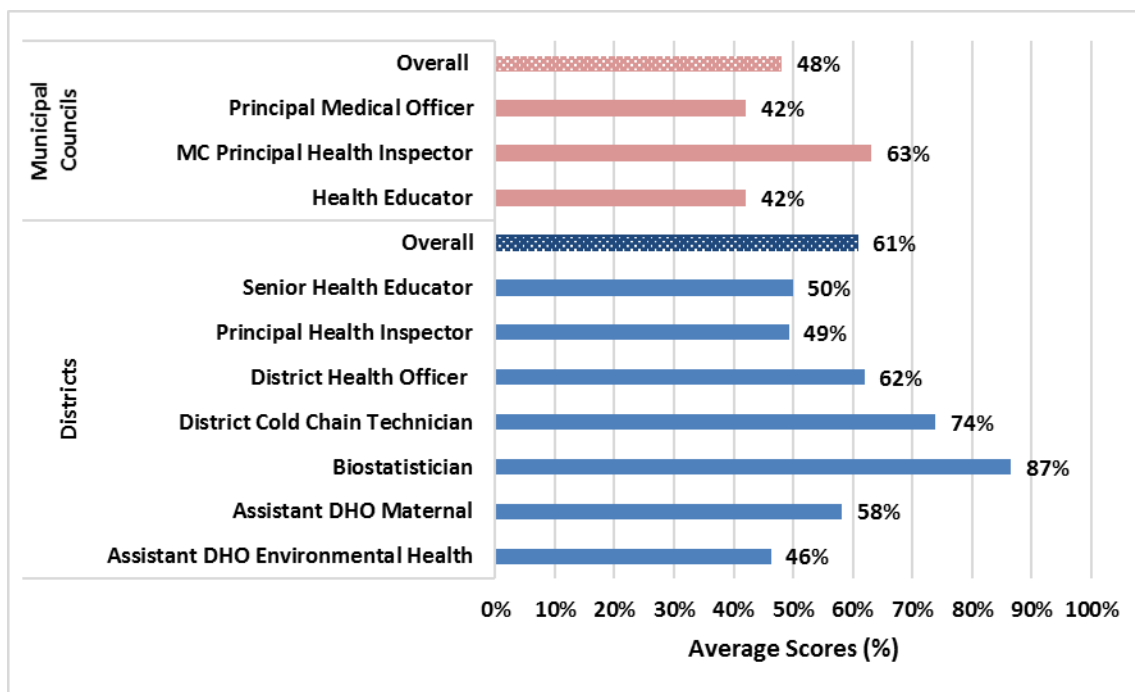
All the twelve highest scoring LGs of Wakiso, Soroti, Mubende, Masindi MC, Lira, Kira MC, Kiboga, Kamwenge, Isingiro, Ibanda, and Butambala got a score of 100%, while Madi-Okollo District scored the lowest at 0%. In addition, Arua, Pader, Obongi, Zombo, Omoro, Kuuka, Karenga, Kapchorwa MC, Abim, Iganga MC, Ntoroko scored below average 50%.

5.6 Results per Health Performance Area under MCs

5.6.1 Human Resource Management and Development

Figure3 shows the performance of LGs in Performance measures/Accountability requirements for the area of Human resource management and development.

Figure 3: Scores for Health MCs in Human Resource Management and Development



Number of LGs Assessed = 153

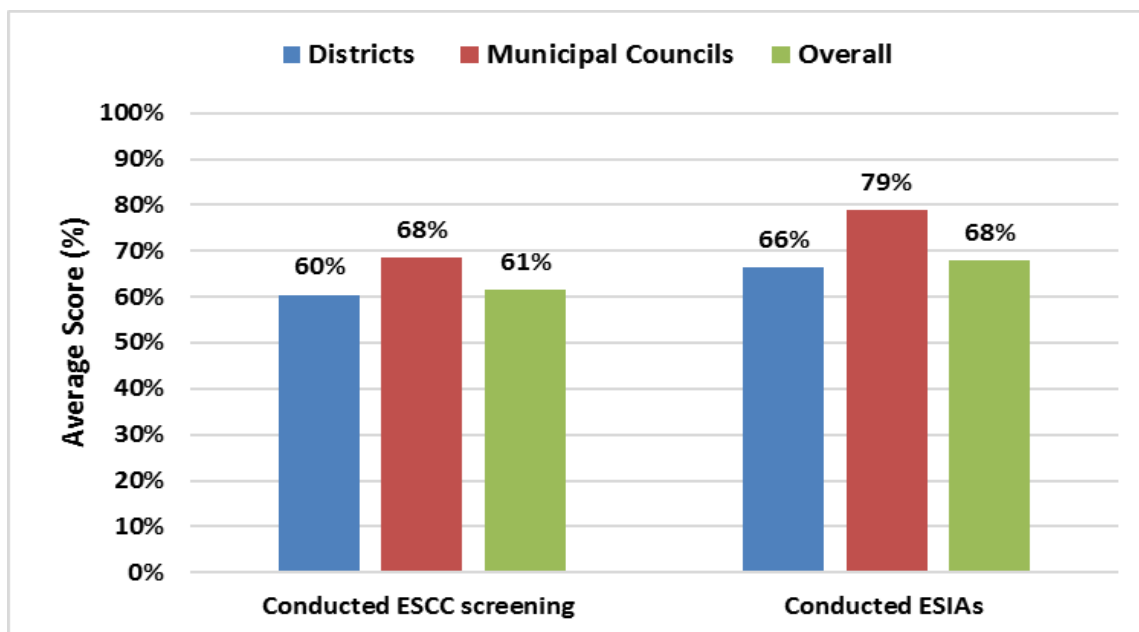
Overall, performance of DLGs in MCs was commendable with a total average score of 61% compared to Municipalities that registered an average score of 48% lower than the districts.

Most of the Municipal Councils (63%) had recruited a MC Principal Health Inspector while most of the districts (87%) had substantively recruited a biostatistician

5.6.2 Environment and Social Requirements

Figure 4 shows the performance of LGs in Performance measures/Accountability requirements for the area of Environment and social requirements.

Figure 4: Scores for Health MCs in Environment and Social Requirements



Number of LGs Assessed = 153

Overall, performance of LGs in conducting ESIA's was better than conducting ESCC screening with an average score of 68% compared to 61%. Conducting ESIA's was commendable with a total average score of 79% for Municipalities compared to Districts that registered an average score of 66%.

5.7 Health Performance Measures

5.7.1 Introduction to Health Performance Measures

The performance of the LG Health Departments was assessed against 6 thematic areas and 16 performance measures/Accountability area with weighted performance scores totaling to a maximum of 100 percentage points. The thematic areas are presented in Table 8

Table 8: Scoring guide for Health Performance Measures for LGPA 2020

Number	Performance/Accountability Area	Percentage score of PM
A	Local Government Service Delivery Results	18 Percentage points
B	Performance Reporting and Performance Improvement	18 Percentage points
C	Human Resource Management and Development	16 Percentage points
D	Management, Monitoring and Supervision of Services	20 Percentage points
E	Investment Management	14 Percentage points
F	Environment and Social Safeguards	14 Percentage points

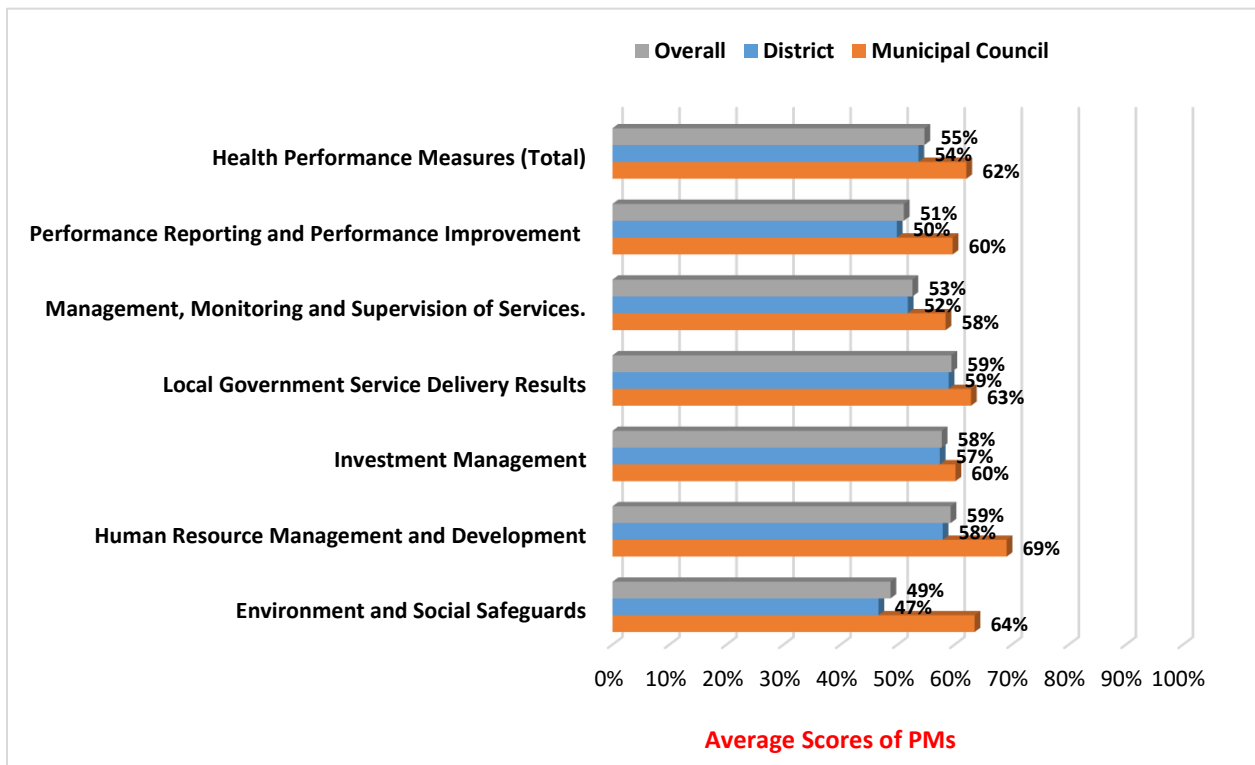
Total	100 percentage points
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5.7.2 Overall Results of Health Performance Measures

5.7.2.1 Overall Performance in Health performance measures 2020

Figure 5 shows the average scores of LGs across the six thematic areas of Health performance measures; disaggregated for MLGs and DLGs.

Figure 5: Overall Health Sector Performance Scores per thematic area



Number of LGs Assessed = 153

The overall average score across the six performance areas in health was 55%. MLGs with an average score of 62% performed better than Districts that attained an average of 54%.

The best-performed area was Human resource planning and management at an average score of 60%, while the worst performed area was that of Environment and Social Safeguards at an average score of 49%.

5.7.3 Ranking of LGs Performance in Health Performance Measures

Table 9 and 10 below presents results for the eleven (11) highest and lowest scoring LGs on health minimum conditions respectively during the 2020 LGPA.

Table 9: Twelve (11) Highest Scoring LGs on Health PMs

Rank 2020	Score 2020	Vote Name	Environment and Social Safeguards	Human Resource Management and Development	Investment Management	Local Government Service Delivery Results	Management, Monitoring and Supervision of Services.	Performance Reporting and Performance Improvement
1	91	Rubanda District	15	15	13	15	18	15
1	91	Isingiro District	15	13	14	15	17	17
3	88	Kabarole District	15	15	14	12	18	14
4	87	Rubirizi District	13	13	11	14	18	18
5	86	Masindi MC	15	11	13	11	18	18
6	84	Nebbi MC	13	15	5	14	20	17
7	82	Kiruhura District	15	13	13	11	17	13
7	82	Ibanda District	11	15	12	13	20	11
9	79	Bushenyi- Ishaka MC	13	11	12	15	14	14
10	78	Sheema MC	15	13	14	11	16	9
10	78	Bushenyi District	11	11	12	10	19	15

Number of LGs Assessed = 153

Table 10: Twelve (11) Lowest Scoring LGs on Health PMs

Rank 2020	Score 2020	Vote Name	Environment and Social Safeguards	Human Resource Management and Development	Investment Management	Local Government Service Delivery Results	Management, Monitoring and Supervision of Services.	Performance Reporting and Performance Improvement
143	29	Pader District	2	3	7	12	1	4
144	28	Nakaseke District	0	0	1	10	8	9
144	28	Mityana District	6	2	5	7	6	2
146	27	Amuru District	2	2	7	8	6	2
146	27	Amudat District	2	2	5	12	2	4
146	27	Alebtong District	4	7	6	5	3	2
149	26	Madi-Okollo	0	3	3	10	4	6
149	26	Abim District	2	6	3	9	2	4
151	23	Karenga District	2	4	6	9	2	0
152	22	Agago District	2	5	4	4	5	2
153	20	Pakwach District	2	3	3	4	4	4

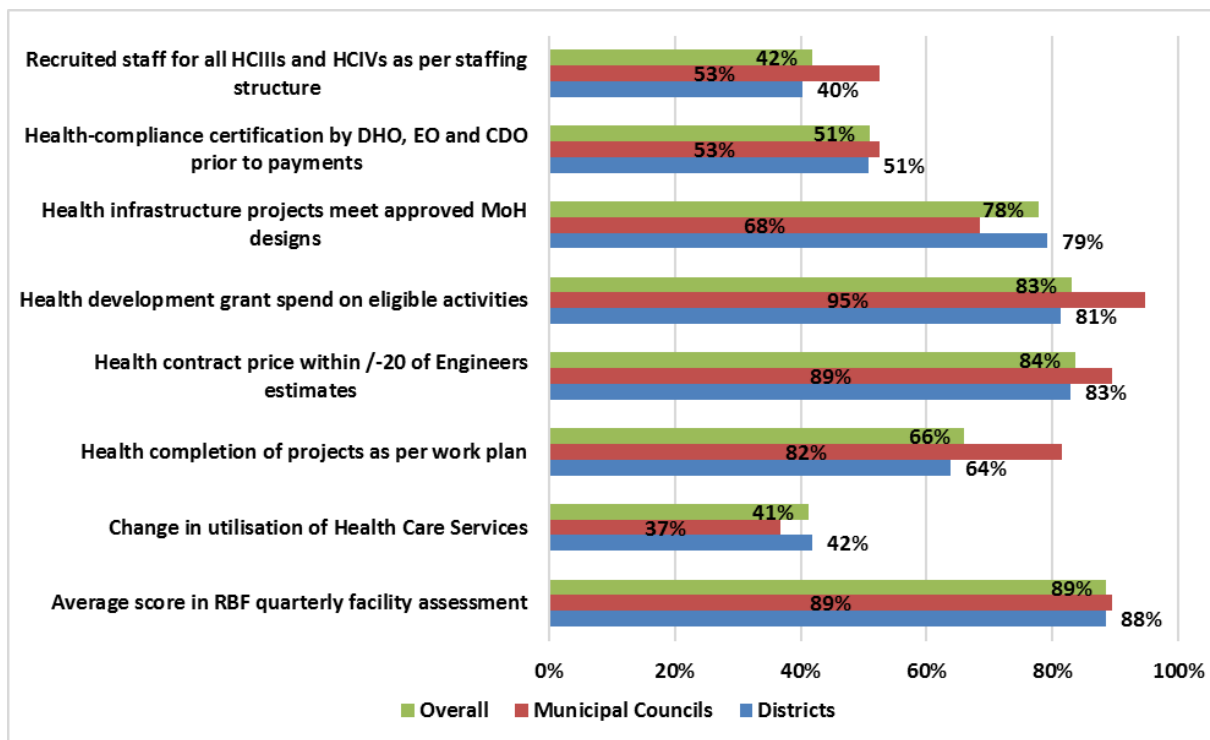
Number of LGs Assessed = 153

5.7.4 Performance of Health Sector Performance Measures per Accountability Area

5.7.4.1 Local Government Service Delivery Results

Figure 6 shows the performance of LGs in Performance measures/Accountability requirements for the area of Local Government Service Delivery Results

Figure 6: Scores for Health PMs in Local Government Service Delivery Results

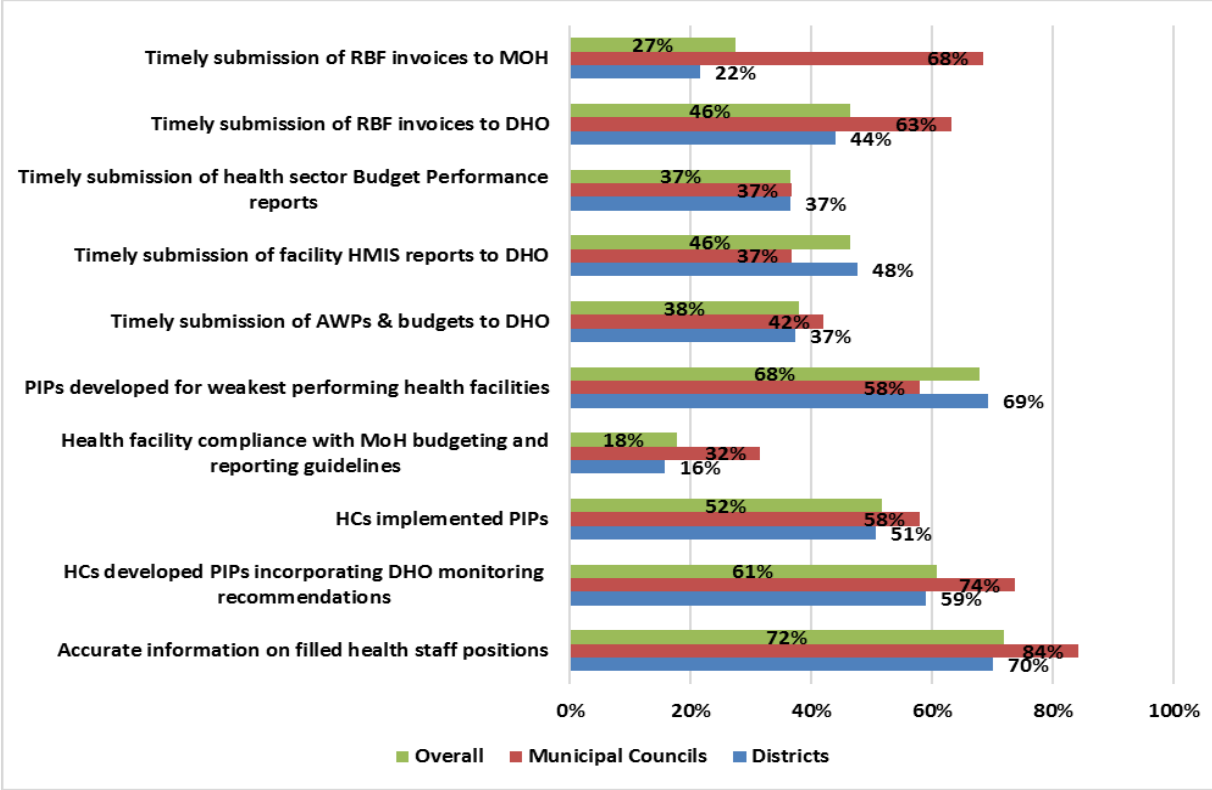


Number of LGs Assessed = 153

5.7.4.2 Performance Reporting and Performance Improvement

Figure 7 shows the performance of LGs in Performance measures/Accountability requirements for the area of Performance Reporting and Performance Improvement.

Figure 7: Scores for Health PMs in Performance Reporting and Performance Improvement

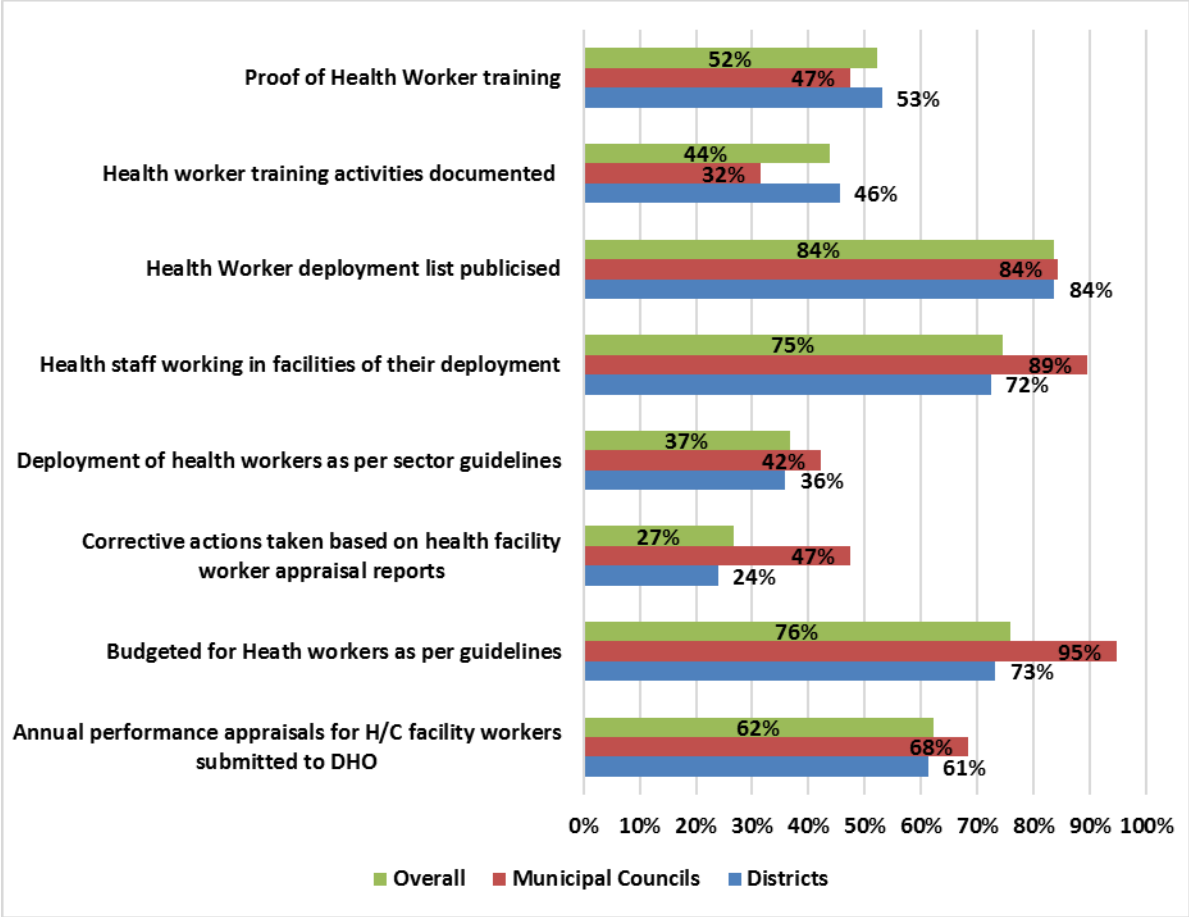


Number of LGs Assessed = 153

5.7.4.3 Human Resource Management and Development

Figure 8 shows the performance of LGs in Performance measures/Accountability requirements for the area of Human Resource Management and Development.

Figure 8: Scores for Health PMs in Human Resource Management and Development

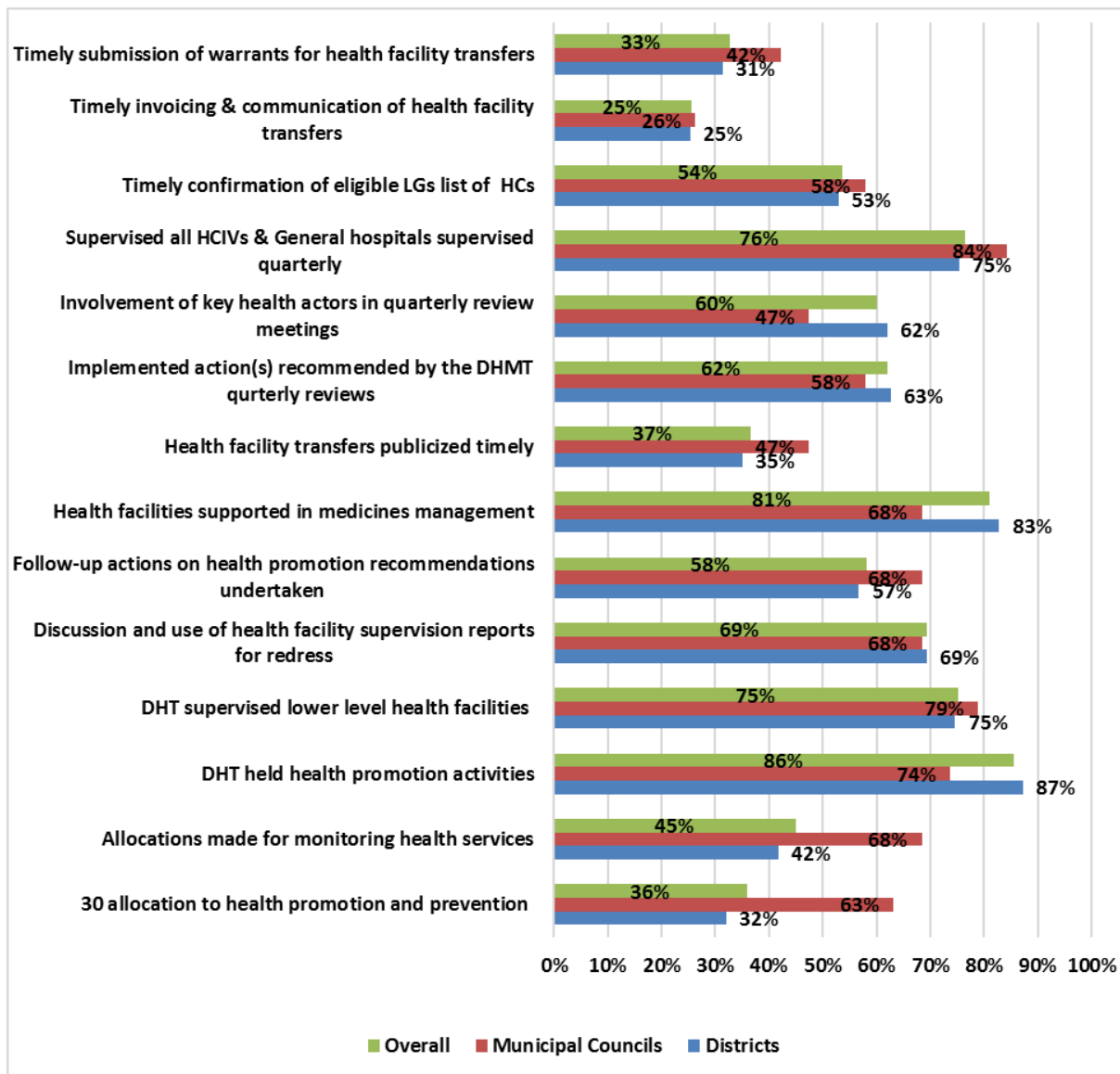


Number of LGs Assessed = 153

5.7.4.4 Management, Monitoring and Supervision of Services

Figure 9 shows the performance of LGs in Performance measures/Accountability requirements for the area of Management, Monitoring and Supervision of services.

Figure 9: Scores for Health PMs in Management, Monitoring and Supervision of Services

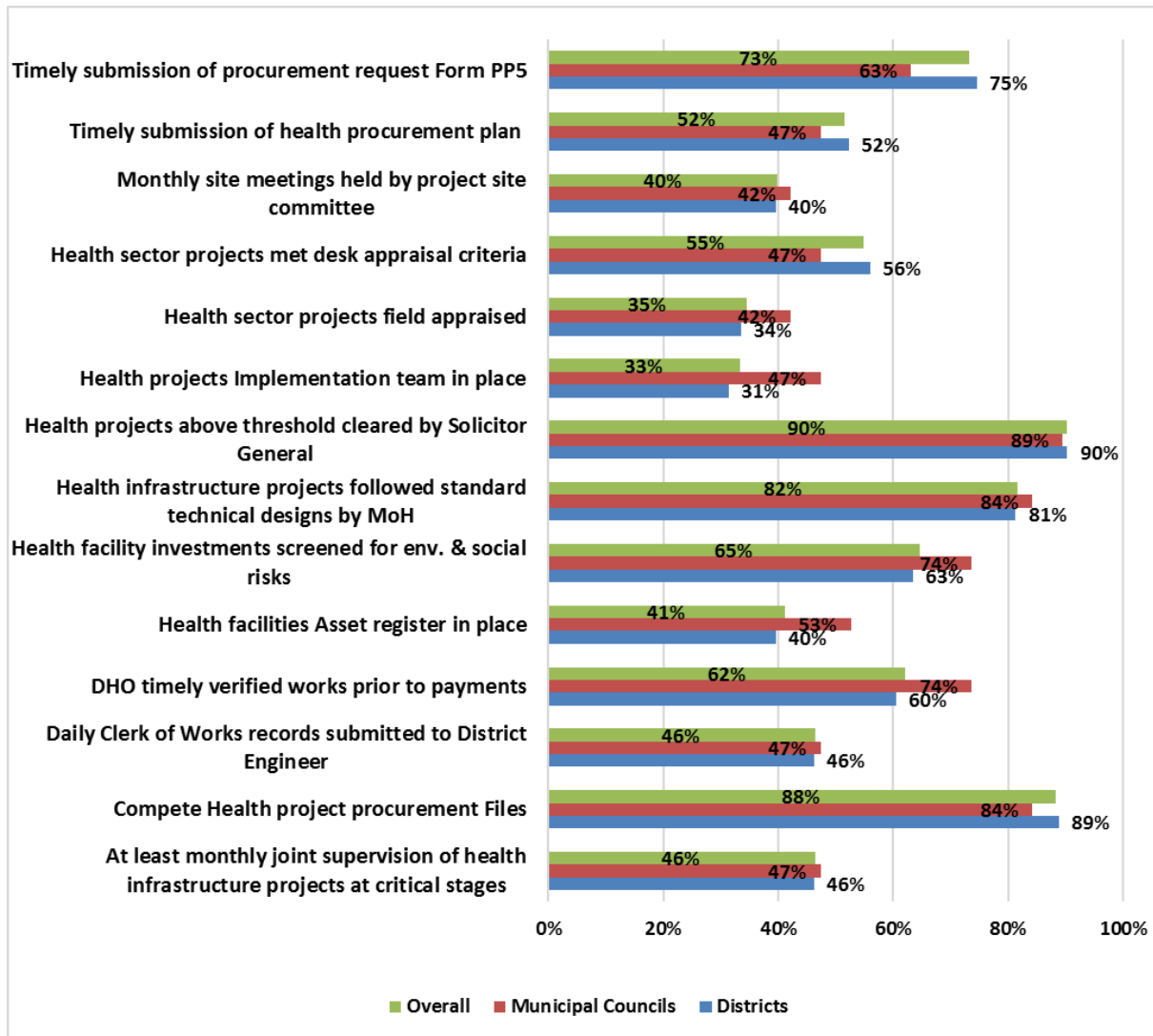


Number of LGs Assessed = 153

5.7.4.5 Investment Management

Figure 10 shows the performance of LGs in Performance measures/Accountability requirements for the area of Investment Management.

Figure 10: Scores for Health PMs in Investment Management

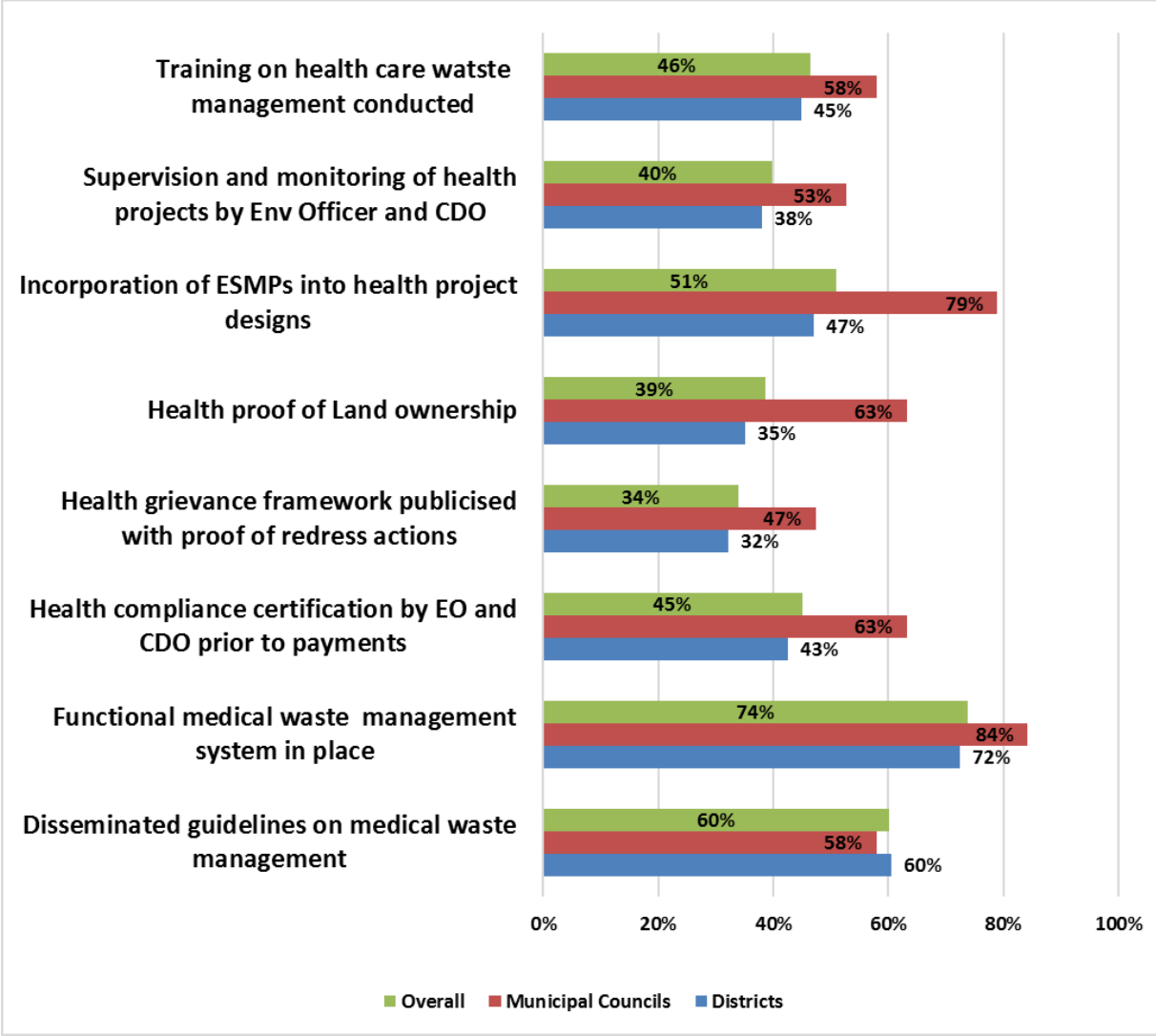


Number of LGs Assessed = 153

5.7.4.6 Environment and Social Safeguards

Figure 11 shows the performance of LGs in Performance measures/Accountability requirements for the area of Environment and Social Safeguards.

Figure 11: Scores for Health PMs in Environment and Social Safeguards



Number of LGs Assessed = 153

6.0 Water Minimum Conditions and Performance Measures

6.1 Introduction

The assessment for Water and Sanitation sector addressed two areas; i.e; i) minimum conditions consisting of two thematic areas of human resource management and environment and social safeguards with a total maximum potential score of 100 points. and ii) performance measures consisting of 6 thematic areas with a total maximum potential score of 100 points as presented in the table below;

Table 5: Scoring guide for Water performance measures for LGPA2019

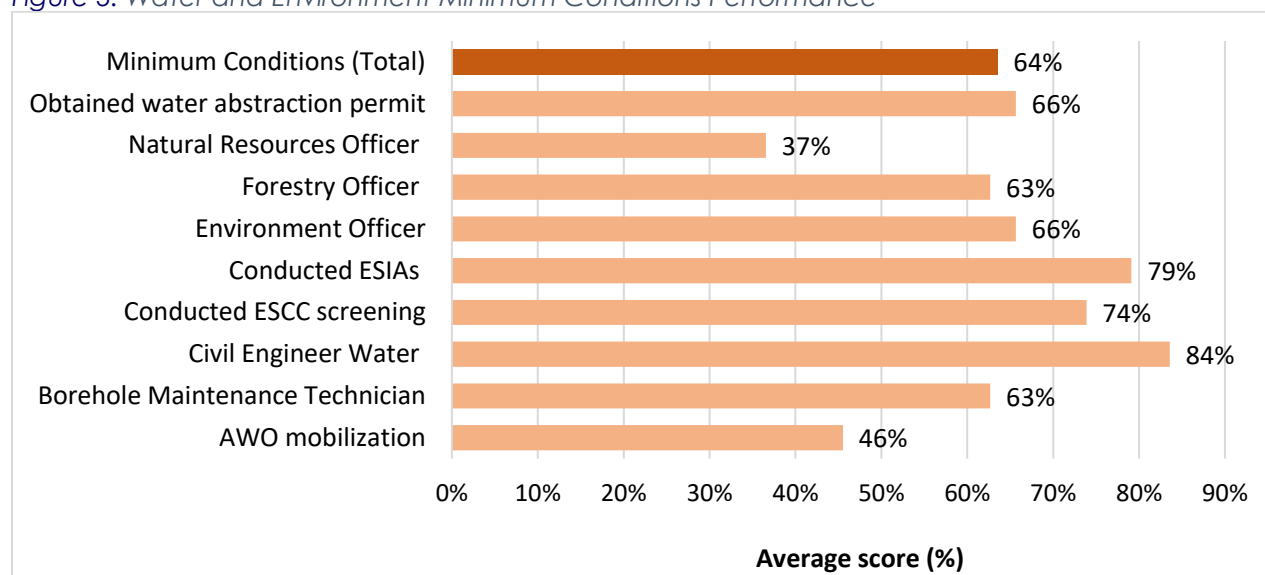
No.	Area addressed	Thematic area	Percentage of overall maximum score
1	Minimum conditions	Human resource management	70%
		Environment and social requirements	30%
	Total		100%
2	Performance measures	Local Government Service Delivery Results	16%
		Performance reporting and performance improvement.	10%
		Human Resource Management and Development	10%
		Management, monitoring , supervision of services	20%
		Investment management	28%
		Environmental and social requirements	16%
	Total		100%

6.2 Overall Results for Water Performance Measures

6.2.1 Water Performance Measures

Figure 83 shows the performance across the 2 thematic areas of minimum conditions for Water and Sanitation.

Figure 3: Water and Environment Minimum Conditions Performance



No. of DLGs Assessed = 134

The overall average score across the Water and Environment minimum conditions was 64%. In regard to Human Resource Management; Civil Engineer Water position was the highest recruited position with a score of 84%. Natural Resource Officer was the lowest recruited/seconded position with a score of 37%.

For social and environment requirement thematic area, overall performance was above average with water projects that conducted Environmental and Social Climate Change Screening scoring 74% and those that conducted Environment and Social Impact Assessments scoring 79%.

6.2.2 Overall Performance in Water & Sanitation Minimum Conditions and performance measures for LGPA 2020

Table 31 and 32 present the best and worst performing District Water Offices respectively in the 2020 LGMSD assessment.

Table 31: Best 10 LGS in Minimum Conditions –Water and Environment

Vote	Rank 2020	Score 2020
Kotido District	1	100
Buvuma District	=1	100
Budaka District	=1	100
Rubanda District	4	90
Mpigi District	=4	90
Masaka District	=4	90
Kisoro District	=4	90
Kibuku District	=4	90
Kabarole District	=4	90
Isingiro District	=4	90

Kotido, Buvuma and Budaka District Local Governments were all ranked in the first position with a score of 100%.

Table 32: Worst 10 LGS in Minimum Conditions –Water and Environment

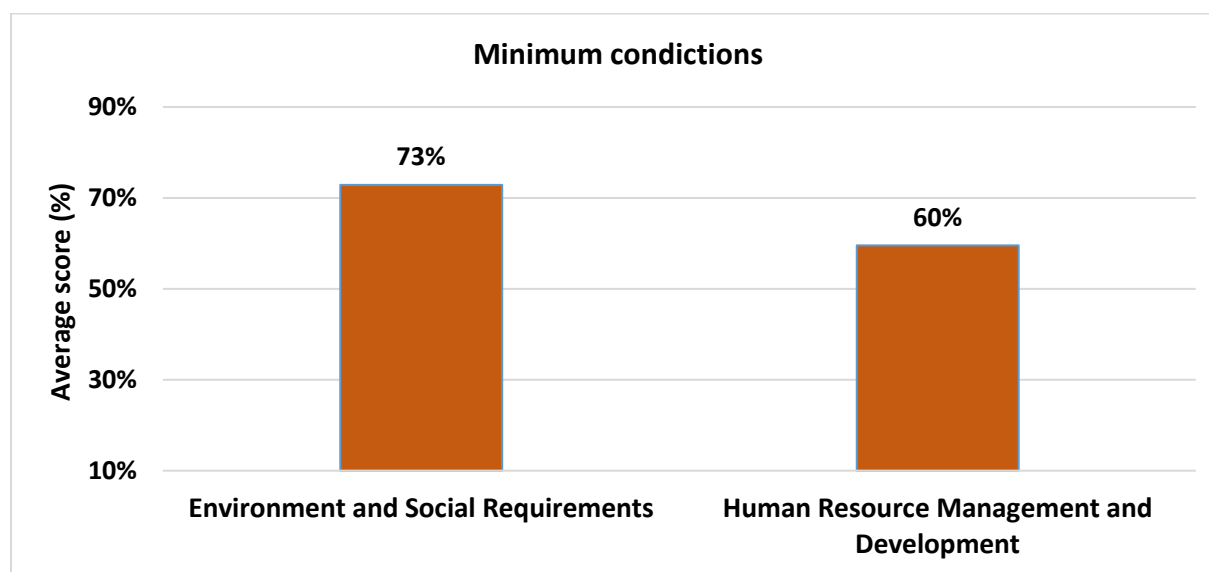
Vote	Rank 2020	Score 2020
Bugweri District	134	0
Madi-Okollo	132	20
Nakaseke District	=132	20
Luuka District	130	25
Rukiga District	=130	25
Apac District	127	30
Arua District	=127	30
Dokolo District	=127	30
Abim District	123	35
Agago District	=123	35

Poor performance was registered by Bugweri with a score of 0, Madi-Okollo and Nakaseke 20 among others.

6.2.3 Performance of Water and Sanitation minimum conditions per performance area.

Figure 84 below shows the average scores of each performance area under water and sanitation minimum conditions

Figure 84: Water and Environment Minimum conditions average scores



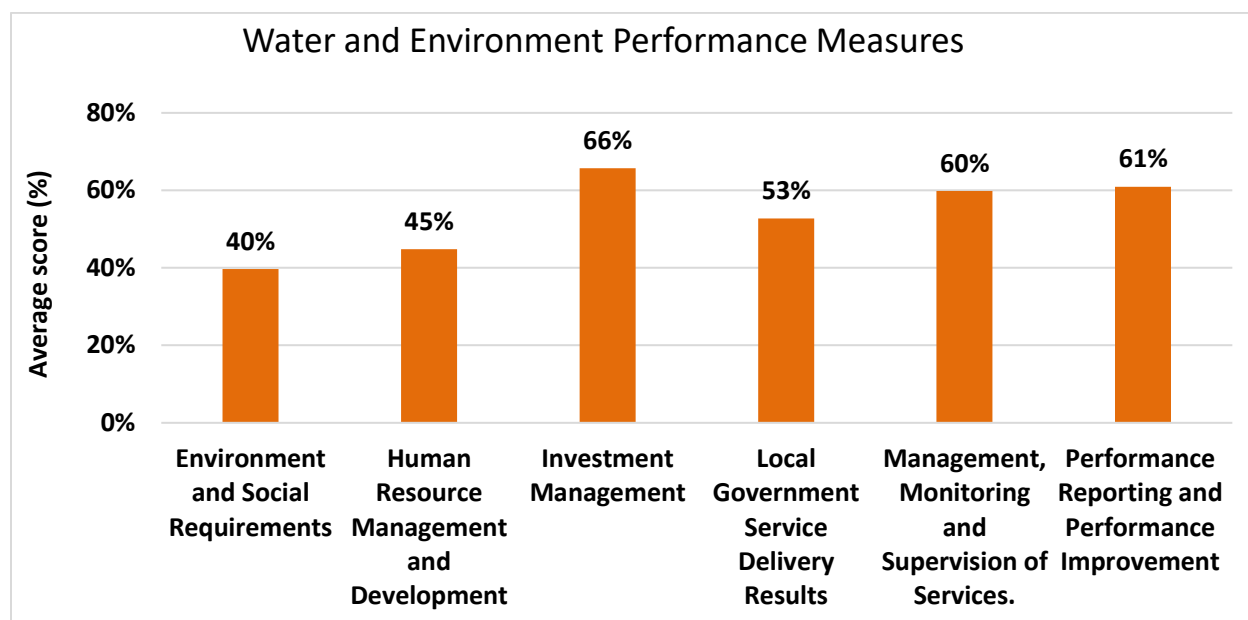
The scores above indicate that a number of water and sanitation projects have adhered to environmental and social requirements by conducting Environmental and Social Impact Assessments and Environmental and Social Climate Change Screening. Secondly, a number of positions under the water and sanitation

departments have recruited or seconded the relevant water officers with 60% of LGs meeting the condition.

6.2.4 Overall results of Water and Sanitation performance measures

Figure... presents the performance across the six thematic areas for the Water and Sanitation performance measures disaggregated for DLGs.

Figure 85: Water and Environment Performance Measure average scores



No of DLGS= 134

Investment and Management was the best performed thematic area with an average score of 66% followed by reporting and performance improvement. Environment and Social requirements was the worst performed thematic area with an average of 40%.

6.2.5 Ranking of Districts' performance in water and sanitation performance measure

The tables below present the best and worst performing District Water Offices in Water and Sanitation performance measures. Kiruhura District was ranked the best with 90% while Amuria district was ranked the last with 22%.

Best Ten (10) LGs under Water and Environment Performance Measures

Vote	Rank 2020	Score 2020
Kiruhura District	1	90%
Ibanda District	2	88%
Bugiri District	=2	88%
Sembabule District	4	84%
Mpigi District	=4	84%
Kabarole District	=4	84%
Kaliro District	7	83%

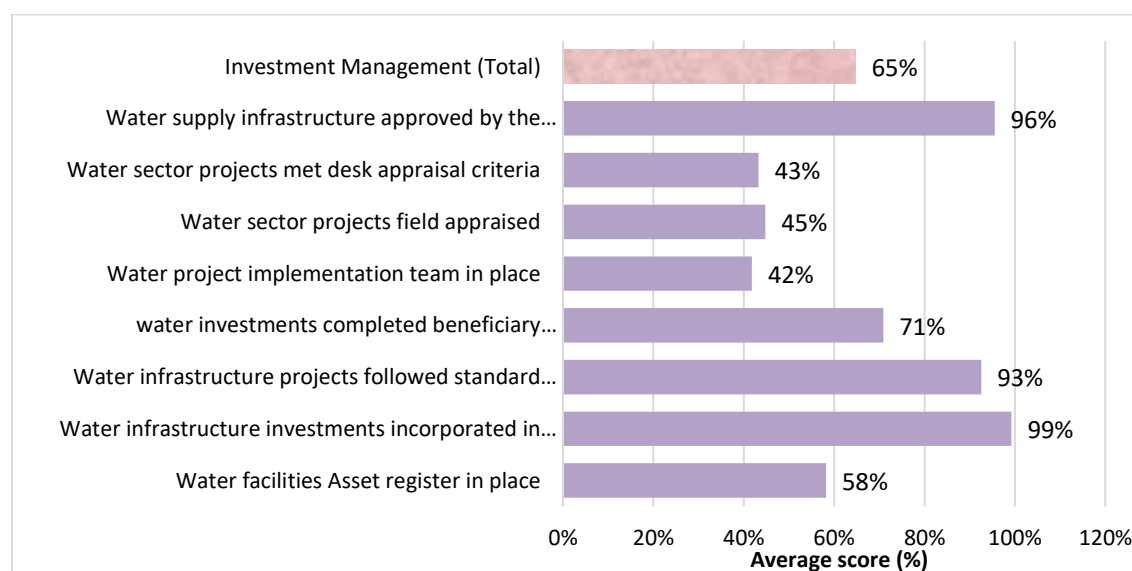
Kazo District	8	81%
Isingiro District	9	80%
Buikwe District	10	79%

Worst Ten (10) LGs under Water and Environment Performance Measures

Vote	Rank 2020	Score 2020
Amuria District	134	22%
Abim District	132	25%
Arua District	=132	25%
Madi-Okollo	131	26%
Adjumani District	129	29%
Rukiga District	=129	29%
Alebtong District	128	30%
Kasese District	126	31%
Mityana District	=126	31%
Maracha District	125	32%

6.2.6 Performance of Water and Sanitation performance measures per performance area.

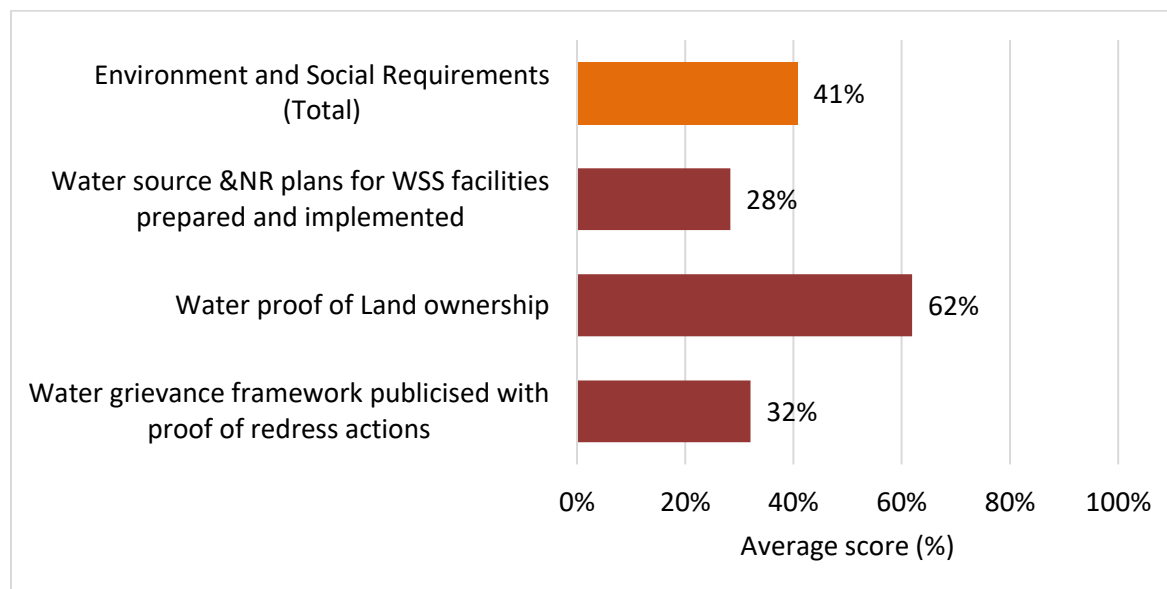
Average score per indicator for Investment management in Water and Sanitation sector.



Overall an average score of 65% was scored in Investment management. 99% of the DWOs ensured that the water infrastructure investments were incorporated in the LG approved procurement plan while 96% of the DWOs ensured that all infrastructure projects for the current Financial Year were screened for environmental and social risks/impacts and ESIA/ESMPs prepared before being approved for construction.

An average score of 42% was obtained by DWOs that had established the Project Implementation team as specified by the Water and Sector guidelines while 43% of the DWOs had conducted a desk appraisal for all WSS projects in the budget to establish whether the prioritized investments were derived from the approved district development plans and are eligible for expenditure under sector guidelines.

Average score per indicator for Environment and Social Requirements in Water and Environment sector



The District Water Offices registered a score of 41% in Environment and Social requirements. An average score of 62% was obtained by DWOs that ensured all WSS projects were implemented on land where the LG has proof of consent.

An average score of 28% was obtained by the DWOs that ensured water source protection plans and natural resource management plans for WSS facilities constructed in the previous FY were prepared and implemented.

6.3 Overall performance in Water and Sanitation per performance measure

Overall Ten (10) Highest Scoring Districts on Water and Environment Performance(Combined Min Conditions and Performance Measures)

Vote	Rank 2020	Score 2020
Ibanda District	1	79
Mpigi District	2	76
Kabarole District	=2	76
Isingiro District	4	72
Bulambuli District	5	67
Bugiri District	6	66
Budaka District	7	65

Bududa District	=7	65
Sembabule District	9	63
Masaka District	10	62

Overall Ten (10) Lowest Scoring Districts on Water and Environment Performance (Combined Min Conditions and Performance Measures)

Vote	Rank 2020	Score 2020
Bugweri District	134	0
Madi-Okollo	133	5
Rukiga District	132	7
Arua District	130	8
Nakaseke District	=130	8
Abim District	129	9
Luuka District	128	11
Kasese District	127	12
Apac District	125	14
Kitagwenda District	=125	14

Overall, regarding the Water and sanitation performance measures, Ibanda was ranked the highest with a score of 79% while Bugweri was ranked lowest with a score of 0

7.0 Annexes

Annex 1: Ranked Overall Performance Results and Scores per Performance Area for LGPA 2020

Rank LGPA 2020	Score LGPA 2020	Vote	% Scores			
			Cross cutting	Educatio n	Health	Water
1	82	Ibanda District	70	97	82	79
2	79	Kabarole District	72	97	70	76
2*	79	Isingiro District	59	92	91	72
4	72	Rubanda District	57	84	84	61
5	68	Rubirizi District	60	90	70	52
6	66	Ngora District	59	84	69	50
7	65	Mbarara District	54	84	65	59
7*	65	Masindi Municipal Council	54	55	86	#N/A
9	64	Mpigi District	63	57	58	77
10	62	Bushenyi- Ishaka Municipal Council	46	78	63	#N/A
11	60	Sheema Municipal Council	60	94	27	#N/A
11*	60	Sheema District	62	93	43	43
13	59	Buvuma District	56	71	50	61
13*	59	Bushenyi District	53	76	51	55
13*	59	Bugiri District	52	54	63	66
16	57	Mubende District	48	67	68	46
16*	57	Kazo District	49	69	50	61
18	56	Sembabule District	61	60	42	63
19	55	Makindye-Ssabagabo Municipal Council	48	68	48	#N/A
19*	55	Bududa District	23	77	54	65
21	54	Budaka District	39	62	50	65
22	53	Buikwe District	51	64	42	55
22*	53	Kibaale District	40	75	69	27
24	52	Serere District	40	67	49	53
24*	52	Wakiso District	60	49	50	48
26	51	Bunyangabu District	43	86	32	43
26*	51	Ibanda Municipal Council	55	60	37	#N/A
28	50	Hoima District	45	68	43	44
28*	50	Rakai District	49	55	38	57
30	49	Kamwenge District	51	42	72	32
30*	49	Kumi District	38	65	43	49
30*	49	Rukungiri Municipal Council	39	57	50	#N/A
30*	49	Kayunga District	42	55	58	41

Rank LGPA 2020	Score LGPA 2020	Vote	% Scores			
			Cross cutting	Educatio n	Health	Water
30*	49	Masindi District	57	68	22	48
35	48	Soroti District	33	61	69	30
35*	48	Kibuku District	33	42	59	58
37	47	Mayuge District	31	77	41	40
37*	47	Butambala District	33	69	48	39
37*	47	Kiruhura District	51	29	57	50
40	46	Kira Municipal Council	48	47	43	#N/A
40*	46	Bundibugyo District	37	47	34	66
42	45	Mukono District	48	59	47	26
42*	45	Njeru Municipal Council	38	66	30	#N/A
42*	45	Kiboga District	45	43	51	40
45	44	Kagadi District	27	71	50	31
45*	44	Katakwi District	29	61	32	55
45*	44	Masaka District	32	55	26	62
45*	44	Rukungiri District	39	47	53	37
49	43	Lwengo District	54	45	35	40
49*	43	Buhweju District	36	83	21	32
49*	43	Butebo District	26	41	44	61
49*	43	Kalungu District	39	43	31	59
49*	43	Gomba District	42	57	29	44
49*	43	Kyotera District	39	31	44	57
49*	43	Kanungu District	37	74	34	27
49*	43	Kalangala District	42	47	29	53
49*	43	Kumi Municipal Council	32	43	53	#N/A
58	42	Bulambuli District	39	20	40	67
59	41	Lira District	46	30	58	31
59*	41	Moroto District	35	46	29	54
59*	41	Kisoro District	32	41	47	45
59*	41	Bukedea District	32	44	39	48
63	40	Bukomansimbi District	55	38	16	50
64	39	Manafwa District	28	40	43	44
64*	39	Nwoya District	28	46	50	30
66	38	Amuria District	40	60	36	18
66*	38	Mukono Municipal Council	41	43	32	#N/A
68	37	Kapchorwa District	32	46	35	37
68*	37	Mityana Municipal Council	41	56	15	#N/A
68*	37	Mitooma District	34	55	26	34
68*	37	Lyantonde District	27	46	49	27

Rank LGPA 2020	Score LGPA 2020	Vote	% Scores			
			Cross cutting	Educatio n	Health	Water
68*	37	Kyenjojo District	35	40	33	40
68*	37	Kisoro Municipal Council	32	37	42	#N/A
68*	37	Kaliro District	23	36	50	37
68*	37	Bugiri Municipal Council	37	62	11	#N/A
76	36	Kyegegwa District	40	39	29	38
76*	36	Jinja District	34	37	30	44
76*	36	Kakumiro District	26	23	44	51
79	35	Gulu District	35	43	35	26
79*	35	Tororo District	23	10	56	50
81	34	Iganga Municipal Council	27	65	8	#N/A
82	33	Kasanda District	26	39	39	29
83	32	Kapelebyong District	13	46	33	38
83*	32	Kole District	27	50	23	29
83*	32	Kotido District	23	16	49	39
86	31	Kitagwenda District	19	62	30	14
86*	31	Moyo District	18	40	29	38
86*	31	Bukwo District	18	50	29	28
86*	31	Buyende District	26	56	22	21
86*	31	Yumbe District	26	19	32	47
86*	31	Maracha District	21	53	30	21
86*	31	Pallisa District	38	20	39	28
86*	31	Mityana District	33	50	18	22
86*	31	Kitgum District	32	33	20	37
86*	31	Ntoroko District	34	67	5	17
96	30	Iganga District	23	50	25	23
96*	30	Kotido Municipal Council	15	54	21	#N/A
96*	30	Kamuli District	17	32	33	37
96*	30	Luwero District	44	32	16	28
96*	30	Butaleja District	33	13	29	44
96*	30	Ntungamo District	20	39	39	21
102	29	Mbale District	17	17	37	46
102*	29	Napak District	28	49	12	26
102*	29	Kiryandongo District	16	41	33	25
102*	29	Amolatar District	30	25	23	36
106	28	Namayingo District	15	37	26	36
106*	28	Dokolo District	28	25	44	17
106*	28	Nakasongola District	28	49	15	21

Rank LGPA 2020	Score LGPA 2020	Vote	% Scores			
			Cross cutting	Educatio n	Health	Water
106*	28	Amuru District	22	41	21	29
106*	28	Sironko District	15	39	25	34
111	27	Kween District	30	20	31	29
111*	27	Nansana Municipal Council	17	43	21	#N/A
111*	27	Nebbi District	22	37	18	32
111*	27	Namutumba District	21	34	27	25
115	26	Kabale District	22	27	32	25
115*	26	Kikuube District	19	35	18	31
115*	26	Kapchorwa Municipal Council	15	53	8	#N/A
118	25	Oyam District	25	27	28	20
119	24	Kalaki District	24	34	19	21
119*	24	Rwampara District	30	17	23	27
119*	24	Nebbi Municipal Council	15	16	42	#N/A
119*	24	Adjumani District	15	39	26	17
119*	24	Omoro District	26	34	11	25
119*	24	Nabilatuk District	21	27	18	30
125	23	Kwania District	29	12	24	29
125*	23	Apac District	26	11	42	14
125*	23	Kasese District	25	32	24	12
125*	23	Busia District	31	0	31	31
125*	23	Kyankwanzi District	27	17	26	23
130	22	Lamwo District	20	27	13	26
130*	22	Nakapiripirit District	11	16	19	41
132	21	Koboko Municipal Council	20	18	25	#N/A
132*	21	Otuke District	28	0	21	36
132*	21	Koboko District	34	0	22	29
132*	21	Buliisa District	12	17	33	22
132*	21	Kaberamaido District	17	17	24	25
132*	21	Rukiga District	18	36	21	7
132*	21	Zombo District	16	29	8	29
139	20	Namisindwa District	7	36	16	21
140	18	Pader District	18	14	7	34
140*	18	Luuka District	11	39	10	11
142	17	Amudat District	12	25	11	20
143	16	Arua District	12	32	13	8
144	15	Agago District	10	29	9	15
144*	15	Obongi District	18	11	12	20

Rank LGPA 2020	Score LGPA 2020	Vote	% Scores			
			Cross cutting	Educatio n	Health	Water
144*	15	Pakwach District	9	8	9	34
144*	15	Alebtong District	13	17	11	18
148	14	Nakaseke District	21	11	14	8
149	11	Kaabong District	7	6	11	22
149*	11	Abim District	6	22	5	9
151	10	Karenga District	6	9	5	22
152	7	Madi-Okollo	5	18	0	5
153	5	Bugweri District	8	0	13	0

N/A = Not Assessed

Annex 2: Ranked Cross-cutting Performance Assessment Results

Overall score 2020	Vote	Rank 2020
72	Kabarole District	1
70	Ibanda District	2
62	Mpigi District	3
62	Sheema District	4
61	Sembabule District	5
60	Sheema Municipal Council	6
60	Rubirizi District	7
60	Wakiso District	8
59	Isingiro District	9
59	Ngora District	10
57	Masindi District	11
56	Buvuma District	12
55	Bukomansimbi District	13
55	Ibanda Municipal Council	14
54	Mbarara District	15
54	Masindi Municipal Council	16
54	Lwengo District	17
53	Bushenyi District	18
52	Bugiri District	19
51	Kamwenge District	20
51	Buikwe District	21
51	Kiruhura District	22
49	Kazo District	23
49	Rakai District	24
48	Mukono District	25
48	Rubanda District	26
48	Makindye-Ssabagabo Municipal Council	27
47	Mubende District	28
46	Lira District	29
46	Bushenyi- Ishaka Municipal Council	30
45	Hoima District	31
45	Kira Municipal Council	32
44	Luwero District	33
43	Bunyangabu District	34
42	Kiboga District	35
42	Gomba District	36
42	Kayunga District	37
42	Kalangala District	38
41	Mukono Municipal Council	39
40	Mityana Municipal Council	40
40	Serere District	41
40	Amuria District	42
40	Kyegegwa District	43
40	Kibaale District	44
39	Bulambuli District	45
39	Kalungu District	46
39	Rukungiri District	47

39	Kyotera District	48
39	Budaka District	49
39	Rukungiri Municipal Council	50
38	Njeru Municipal Council	51
38	Pallisa District	52
38	Kumi District	53
37	Kanungu District	54
36	Buhweju District	55
36	Bugiri Municipal Council	56
35	Moroto District	57
35	Gulu District	58
35	Kyenjojo District	59
34	Jinja District	60
34	Koboko District	61
34	Mitooma District	62
34	Ntoroko District	63
33	Mityana District	64
33	Kibuku District	65
33	Soroti District	66
33	Butambala District	67
33	Butaleja District	68
32	Masaka District	69
32	Kisoro District	70
32	Bukedea District	71
32	Kapchorwa District	72
32	Kumi Municipal Council	73
32	Kitgum District	74
31	Mayuge District	75
31	Busia District	76
30	Rwampara District	77
30	Kween District	78
30	Amolatar District	79
29	Katakwi District	80
29	Kwania District	81
28	Kisoro Municipal Council	82
28	Nwoya District	83
28	Nakasongola District	84
28	Otuke District	85
28	Napak District	86
28	Manafwa District	87
28	Dokolo District	88
27	Kole District	89
27	Kyankwanzi District	90
27	Kagadi District	91
27	Iganga Municipal Council	92
26	Kasanda District	93
26	Omoror District	94
26	Yumbe District	95
26	Butebo District	96

26	Apac District	97
26	Kakumiro District	98
26	Buyende District	99
25	Oyam District	100
25	Lyantonde District	101
25	Kasese District	102
24	Kalaki District	103
23	Kaliro District	104
23	Iganga District	105
23	Tororo District	106
23	Kotido District	107
23	Bundibugyo District	108
23	Bududa District	109
22	Amuru District	110
22	Kabale District	111
22	Nebbi District	112
21	Namutumba District	113
21	Nabilatuk District	114
21	Nakaseke District	115
21	Maracha District	116
20	Lamwo District	117
20	Ntungamo District	118
19	Kikuube District	119
19	Koboko Municipal Council	120
19	Kitagwenda District	121
18	Rukiga District	122
18	Bukwo District	123
18	Obongi District	124
18	Pader District	125
18	Moyo District	126
17	Kamuli District	127
17	Nansana Municipal Council	128
17	Kaberamaido District	129
17	Sironko District	130
17	Mbale District	131
16	Zombo District	132
16	Kiryandongo District	133
15	Kapchorwa Municipal Council	134
15	Kotido Municipal Council	135
15	Adjumani District	136
15	Nebbi Municipal Council	137
14	Namayingo District	138
13	Kapelebyong District	139
13	Alebtong District	140
12	Buliisa District	141
12	Arua District	142
12	Amudat District	143
11	Luuka District	144
10	Nakapiripirit District	145

10	Agago District	146
9	Pakwach District	147
8	Bugweri District	148
7	Kaabong District	149
6	Abim District	150
6	Namisindwa District	151
6	Karenga District	152
5	Madi-Okollo	153

N/A = Not Assessed

Annex 3: Ranked Health Performance Assessment Results

Rank	Score	Vote
1	91	Isingiro District
2	86	Masindi Municipal Council
3	82	Ibanda District
3	82	Rubanda District
5	72	Kamwenge District
6	70	Kabarole District
6	70	Rubirizi District
8	69	Ngora District
8	69	Kibaale District
8	69	Soroti District
8	69	Mubende District
12	65	Mbarara District
13	63	Bushenyi- Ishaka Municipal Council
13	63	Bugiri District
15	59	Kibuku District
16	58	Lira District
16	58	Kayunga District
18	57	Kiruhura District
19	56	Mpigi District
19	56	Tororo District
21	54	Bududa District
22	53	Rukungiri District
22	53	Kumi Municipal Council
24	51	Bushenyi District
25	50	Nwoya District
25	50	Kazo District

Rank	Score	Vote
25	50	Kaliro District
25	50	Kagadi District
25	50	Buvuma District
25	50	Budaka District
31	49	Lyantonde District
31	49	Kiboga District
31	49	Serere District
31	49	Rukungiri Municipal Council
31	49	Kotido District
36	48	Wakiso District
36	48	Butambala District
38	47	Mukono District
39	45	Kisoro District
40	44	Kyotera District
40	44	Butebo District
40	44	Dokolo District
40	44	Kakumiro District
44	43	Kumi District
44	43	Hoima District
44	43	Sheema District
44	43	Manafwa District
44	43	Kira Municipal Council
49	42	Apac District
49	42	Sembabule District
49	42	Nebbi Municipal Council
49	42	Buikwe District
53	41	Kisoro Municipal Council

Rank	Score	Vote
53	41	Mayuge District
55	40	Kasanda District
55	40	Bulambuli District
57	39	Ntungamo District
57	39	Bukedea District
57	39	Pallisa District
60	38	Rakai District
61	37	Ibanda Municipal Council
61	37	Mbale District
63	36	Makindye-Ssabagabo Municipal Council
63	36	Amuria District
65	35	Kapchorwa District
65	35	Lwengo District
65	35	Gulu District
68	34	Bundibugyo District
68	34	Kanungu District
70	33	Buliisa District
70	33	Kiryandongo District
70	33	Kapelebyong District
70	33	Kamuli District
70	33	Kyenjojo District
75	32	Yumbe District
75	32	Katakwi District
75	32	Bunyangabu District
75	32	Kabale District
75	32	Mukono Municipal Council
75	32	Jinja District

Rank	Score	Vote
81	31	Busia District
81	31	Kalungu District
81	31	Kween District
84	30	Njeru Municipal Council
84	30	Maracha District
84	30	Koboko Municipal Council
84	30	Kitagwenda District
88	29	Moroto District
88	29	Gomba District
88	29	Moyo District
88	29	Kyegegwa District
88	29	Kalangala District
88	29	Butaleja District
88	29	Bukwo District
95	28	Oyam District
95	28	Namutumba District
97	27	Sheema Municipal Council
98	26	Mitooma District
98	26	Masaka District
98	26	Kyankwanzi District
98	26	Adjumani District
102	25	Iganga District
103	24	Kaberamaido District
103	24	Sironko District
103	24	Namayingo District
103	24	Kwania District
103	24	Kasese District

Rank	Score	Vote
108	23	Amolatar District
108	23	Rwampara District
108	23	Kole District
111	22	Buyende District
111	22	Masindi District
111	22	Koboko District
114	21	Bugiri Municipal Council
114	21	Rukiga District
114	21	Otuke District
114	21	Nansana Municipal Council
114	21	Kotido Municipal Council
114	21	Buhweju District
120	20	Kitgum District
121	19	Kalaki District
121	19	Amuru District
121	19	Nakapiripirit District
124	18	Kikuube District
124	18	Nebbi District
124	18	Nabiatuk District
127	17	Mityana District
128	16	Luwero District
128	16	Bukomansimbi District
128	16	Namisindwa District
131	15	Nakasongola District
131	15	Mityana Municipal Council
133	14	Nakaseke District
134	13	Lamwo District

Rank	Score	Vote
134	13	Bugweri District
134	13	Arua District
137	12	Napak District
137	12	Obongi District
139	11	Omoror District
139	11	Amudat District
139	11	Alebtong District
139	11	Kaabong District
143	10	Luuka District
144	9	Pakwach District
144	9	Agago District
146	8	Zombo District
146	8	Kapchorwa Municipal Council
146	8	Iganga Municipal Council
149	7	Pader District
150	5	Abim District
150	5	Karenga District
150	5	Ntoroko District
153	0	Madi-Okollo District

N/A = Not Assessed

Annex 4: Ranked Water and Sanitation Performance Assessment Results

Vote	Rank 2020	Score 2020
Ibanda District	1	79
Mpigi District	2	76
Kabarole District	2	76
Isingiro District	4	72
Bulambuli District	5	67
Bugiri District	6	66
Budaka District	7	65
Bududa District	7	65
Sembabule District	9	63
Masaka District	10	62
Rubanda District	11	61
Butebo District	11	61
Buvuma District	11	61
Kazo District	11	61
Kalungu District	15	59
Mbarara District	15	59
Katakwi District	17	58
Kibuku District	17	58
Rakai District	19	57
Kyotera District	19	57
Buikwe District	21	55
Bushenyi District	21	55
Moroto District	23	54
Kalangala District	24	53
Serere District	24	53
Rubirizi District	26	52
Kakumiro District	27	51
Ngora District	28	50
Bukomansimbi District	28	50
Bundibugyo District	28	50
Tororo District	28	50
Kiruhura District	28	50
Kumi District	33	49
Bukedea District	34	48
Wakiso District	34	48
Masindi District	34	48
Masindi District	34	48
Yumbe District	38	47
Mbale District	39	46

Kisoro District	40	45
Butaleja District	41	44
Hoima District	41	44
Jinja District	41	44
Gomba District	41	44
Manafwa District	41	44
Sheema District	46	43
Bunyangabu District	46	43
Namayingo District	48	42
Kayunga District	49	41
Kiboga District	50	40
Kyenjojo District	50	40
Nakapiripirit District	50	40
Lwengo District	50	40
Lwengo District	50	40
Kotido District	55	39
Butambala District	55	39
Kapelebyong District	57	38
Kapelebyong District	57	38
Kyegegwa District	57	38
Kitgum District	60	37
Kaliro District	60	37
Kapchorwa District	60	37
Kamuli District	60	37
Amolatar District	64	36
Rukungiri District	64	36
Otuke District	64	36
Pader District	67	34
Pader District	67	34
Mitooma District	67	34
Buhweju District	70	32
Nebbi District	70	32
Kamwenge District	70	32
Sironko District	70	32
Lira District	74	31
Kasanda District	74	31
Kasanda District	74	31
Busia District	74	31
Kagadi District	74	31
Soroti District	79	30
Nwoya District	79	30

Nabilatuk District	79	30
Koboko District	82	29
Koboko District	82	29
Kween District	82	29
Amuru District	82	29
Zombo District	82	29
Kole District	82	29
Luwero District	88	28
Bukwo District	88	28
Pallisa District	88	28
Kibaale District	91	27
Lyantonde District	91	27
Rwampara District	91	27
Kanungu District	91	27
Mukono District	95	26
Gulu District	95	26
Napak District	95	26
Lamwo District	95	26
Kaberaido District	99	25
Namutumba District	99	25
Namutumba District	99	25
Kabale District	99	25
Kiryandongo District	103	23
Kyankwanzi District	103	23
Iganga District	103	23
Karenga District	106	22
Buliisa District	106	22
Mityana District	106	22
Kaabong District	106	22
Namisindwa District	110	21
Maracha District	110	21
Kalaki District	110	21
Ntungamo District	110	21
Buyende District	110	21
Oyam District	115	20
Amudat District	115	20
Obongi District	115	20
Nakasongola District	118	19
Alebtong District	119	18
Amuria District	119	18
Adjumani District	121	17

Ntoroko District	121	17
Dokolo District	121	17
Agago District	124	15
Kitagwenda District	125	14
Apac District	125	14
Kasese District	127	12
Luuka District	128	11
Abim District	129	9
Nakaseke District	130	8
Arua District	130	8
Rukiga District	132	7
Madi-Okollo	133	5
Bugweri District	134	0

N/A = Not Assessed